

INSTITUTE OF PUBLIC UTILITIES ■ MICHIGAN STATE UNIVERSITY  
**40<sup>TH</sup> ANNUAL REGULATORY POLICY CONFERENCE**

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## SPEAKER BIOGRAPHIES



**JAMES BLAKE ATKINS** ([heuristic@bellsouth.net](mailto:heuristic@bellsouth.net)) Dr. Atkins is the president of Regulatory Heuristics, a consulting firm focusing on technical and policy issues in the energy, water, and environmental sectors. He was formerly a member of the South Carolina Public Service Commission (2000-2004) and served on the board of the National Association of Regulatory Utility Commissioners (NARUC), the board of the NRRI at Ohio State University, and NARUC's Energy Resources and Environment, Water, International Relations, and Global Climate Change Committees. Dr. Atkins represented NARUC on the NERC Planning Committee, at the AWWA Research Foundation, and at the UN Framework Convention on Climate Change, COP-8, in New Delhi, India. Dr. Atkins previously was a research associate professor at the Earth Sciences & Resources Institute at the University of South Carolina and a member of the extension faculty at North Carolina State University. He has also worked as an engineer and scientist with a number of state and federal agencies. Dr. Atkins holds bachelors and doctoral degrees from the University of South Carolina (USC) in marine science & oceanography and a masters of science degree in environmental systems engineering from Clemson University. He is also a certified mediator.



**RAJ BARUA** ([raj@opsi.us](mailto:raj@opsi.us)) Rajnish Barua joined the Organization of PJM States, Inc. (OPSI) as its executive director in February 2007. Dr. Barua has twenty years of experience in the energy field and previously was the energy advisor to the chairman of the Pennsylvania Public Utility Commission. Prior to that, he worked in two other state regulatory agencies: as the director of the Integrated Resource Planning Division at the Maryland Public Service Commission and as the regulatory policy administrator at the Delaware Public Service Commission. His experience includes the restructuring of the electric industry including being a member of the governor of Delaware's negotiating team. He has participated in numerous exchange programs with regulators from overseas and has published and presented extensively in regional, national, and international conferences. He earned a doctorate from the University of Delaware (specializing in energy policy) where he has also been an adjunct in the School of Urban Affairs and Public Policy.



**JOHANNES BAUER** ([bauerj@msu.edu](mailto:bauerj@msu.edu)) Professor Bauer is on the faculty of the Department of Telecommunication, Information Studies, and Media; Co-Director of MSU's James H. and Mary B. Quello Center for Telecommunications Management and Law; and a Senior Fellow and Former Director of the IPU. His research interests include the economics and regulation of public utility and infrastructure industries with a specific focus on information and communications industries, the design of regulatory incentives and institutions, the globalization of network-based industries in the energy and telecommunications sectors, the economics of public enterprise, and the processes of regional economic integration in North America, Europe, and Asia. Professor Bauer writes, lectures, and consults frequently in the U.S. and Europe. He holds a M.A. and Ph.D. in Economics from Vienna University of Economics and Business Administration, Vienna, Austria.



**JANICE BEECHER** ([beecher@msu.edu](mailto:beecher@msu.edu)) Dr. Beecher is the Director of the Institute of Public Utilities at Michigan State University. She brings twenty-five years of experience in public utility regulation to the IPU and is responsible for Institute development, program management, and interdisciplinary research in support of the IPU's mission of service to the regulatory policy community. Her areas of interest include regulatory theory, institutions, and policy; commission organization and strategic planning; and comparative utility industry analysis. She has particular expertise in the structure and regulation of the water industry and has been a faculty member for the NARUC Utility Rate Schools since 1997. Dr. Beecher is a frequent lecturer and the author of several research reports and other publications. Prior to joining the IPU, she was an independent policy consultant and held senior research and adjunct faculty positions at the Ohio State University and Indiana University. She also worked on staff as a policy advisor to the chairman of the Illinois Commerce Commission. She has Ph. D. in Political Science from Northwestern University.



**TANYA BODELL** ([tbodell@crai.com](mailto:tbodell@crai.com)) Tanya Bodell's consulting career has spanned more than fifteen years, focused primarily on energy and environmental issues. Ms. Bodell's work in electricity includes design and implementation of competitive wholesale and retail markets, and strategic advice to the participants in those markets for purposes of managing regulatory and business risks. She has advised governments in various countries on effective electricity market design and market oversight. She also has been extensively involved in the analysis and determination of damages in liability cases pertaining to the energy industry, including breach of contract, product liability, fraudulent

conveyance, and bankruptcy proceedings. Ms. Bodell serves as vice chair of the International Centre for Expertise at the International Chamber of Commerce. Tanya received a B.A. in Mathematical Economics from Pomona College, a M.A. in Public Policy from the University of Chicago, and a M.B.A. from MIT.



**DAVID BOYD** ([david.c.boyd@state.mn.us](mailto:david.c.boyd@state.mn.us)) David Boyd holds a B.A. degree with majors in biology and chemistry from St. Olaf College, and a Ph.D. degree in chemistry from the University of Minnesota. Dr. Boyd performed two years of post-doctoral research at the University of Minnesota before joining the faculty at the University of St. Thomas in 1989 as an Assistant Professor. Dr. Boyd is currently on leave from the University of St. Thomas while serving the Commission. He has taught chemistry classes at all levels of the undergraduate curriculum, and was promoted from Assistant Professor to Associate Professor in 1994, and from Associate Professor to Professor in 2003. Dr. Boyd served as the Department Chair of the Chemistry Department from 2001 until his appointment to the PUC in the summer of 2007. Dr. Boyd has over 25 years of research experience in inorganic and materials chemistry, including significant basic inquiries in solar energy conversion (catalytic water splitting and photovoltaic devices). Other areas of

inquiry include sensor development, and the synthesis of useful conducting and semiconducting thin films. Dr. Boyd currently serves as a member of the National Association of Regulatory Utility Commissioners (NARUC) Committee on Electricity, Subcommittee on Clean Coal and Carbon Sequestration and the Subcommittee on Nuclear Issues-Waste Disposal. He also serves as an Executive Committee Member on the Nuclear Waste Strategy Coalition.



**TIMOTHY BRENNAN** ([brennan@rff.org](mailto:brennan@rff.org)) Tim Brennan is a professor of public policy and economics at the University of Maryland Baltimore County (UMBC) and a senior fellow with Resources for the Future (RFF) in Washington, DC. With Karen Palmer and others at RFF, he has written two books on competition and deregulation in the electricity sector, *A Shock to the System* and *Alternating Currents: Electricity Markets and Public Policy*. His other publications on electricity have examined the California 2000-01 electricity crisis, capacity markets, residential reluctance to switch suppliers, conservation policy, real-time metering, market power measurement, transmission adequacy, convergence mergers, state/federal relations, stranded costs, and difficulties in implementing competition. His research focuses on

are antitrust, regulatory economics, environmental economics, and the methodology and ethics of public policy, with applications to telecommunications, broadcasting, computer software, postal services, and intellectual property as well as electricity. He has served as a staff economist with the Antitrust Division of the Department of Justice, a staff consultant to the Bureau of Economics of the Federal Trade Commission, and the senior regulatory policy economist on the staff of the White House Council of Economic Advisers. During 2006, he held the T. D. MacDonald Chair in Industrial Economics at the Canadian Competition Bureau.



**FREDERICK F. BUTLER** Commissioner Butler is a member of the New Jersey Board of Public Utilities currently serving in his second term. He was first appointed in 1999 for a four year term and was re-appointed in 2003 to a full six year term. He currently represents New Jersey on the Board of the Organization of PJM States (OPSI). He is former-President of the Mid Atlantic Conference of Regulatory Utility Commissioners (MACRUC) and is an active member of the National Association of Regulatory Utility Commissioners (NARUC). He has served as Chairman of NARUC's International Relations Committee, Committee on Water, and Ad Hoc Committee on Climate Change. He currently serves as NARUC's 1st Vice President and is a member of its Executive Committee. In addition, he serves as a member of the Board of Directors of the National Regulatory Research Institute (NRRRI). He currently serves on the advisory board of the Michigan State University Institute of Public Utilities, the New Mexico State University Center for

Public Utilities' Advisory Council and the advisory council to the University of Florida's Public Utilities Research Center. His previous recent work experience includes: Executive Director of the New Jersey General Assembly Democratic office, Deputy Director of the New Jersey Department of Treasury's Commission on Capital Budgeting & Planning, and Research Faculty Member of the Eagleton Institute of Politics' Center for Legislative Research and Service at Rutgers, the State University. He received a Bachelor's degree in Modern Languages and Political Science from Villanova University in 1968, and earned a Master's degree in International Relations from the Johns Hopkins University School of Advanced International Studies (SAIS) in 1973. He participated in the PhD program at Rutgers, the State University from 1973-1979.



**RICHARD CORTWRIGHT** ([richard\\_cortright@standardandpoors.com](mailto:richard_cortright@standardandpoors.com)) Richard W. Cortright, Jr. is a managing director in Standard & Poor's U.S. Utilities and Infrastructure Ratings group, and is engaged in the analysis and communication of ratings on utility credits. Richard is a principal spokesperson for Standard & Poor's utility sector, and leads the department's efforts in communications with state commissions, their staffs and other related entities. His responsibilities also include maintaining the quality of ratings, meeting with utility management and investors, chairing rating committees, and contributing to Standard & Poor's publications. For the nine years prior to his current role, he was responsible for managing several Standard & Poor's analysts and maintaining the quality of ratings in the utility

sector. Before joining Standard & Poor's, Richard was with The Chase Manhattan Bank's Global Power Group as a vice president in the public utilities division. Previously, he concentrated on utilities at Irving Trust Co. and Swiss Bank Corp. Richard holds a B.A. in history from Swarthmore College and an M.I.A. from the Columbia University School of International Affairs.



**J. JOSEPH CURRAN III** (jcurran@saul.com) Mr. Curran currently is a partner at Saul Ewing LLC. He previously served as commission of the Maryland Public Service Commission. During his six-year term on the PSC, the Commission oversaw Verizon's entry into long-distance service and the development of new, competitive and innovative services in the telecommunications industry. He also implemented dramatic changes in Maryland's energy policy allowing customers to choose, for the first time, their electricity and gas suppliers. Immediately prior to joining Saul Ewing, Mr. Curran represented the nation's leading internet phone company in efforts to implement enhanced public safety (911) service in several states. In these efforts, he has worked with utility commissions around the country. While a commissioner, Mr. Curran was an active member of the National Association of Regulatory Utility Commissioners (NARUC). He served as Co-Vice Chairman of NARUC's Washington Action Committee, which maximizes NARUC's influence and effectiveness on energy and telecommunications issues before Congress, and served on NARUC's Telecommunications Committee and on its Ad Hoc Committee on Critical Infrastructure, working to ensure the security of our nation's energy infrastructure. Mr. Curran is frequently tapped to speak about developments in the state and federal regulatory environments and on regulatory issues in general. His presentations have been attended by state regulators, energy company management, utility boards of directors, energy company investors and labor representatives. Mr. Curran is admitted to practice before the Maryland Court of Appeals and the U.S. District Court for the District of Maryland.



**JAMES DEAN** (jdean@weldon-dean.com) Jim Dean has over 24 years of experience in the energy industry. Most of that experience was with the Florida Public Service Commission where he held a variety of staff and management positions including Chief of System Planning and Conservation and Director of Strategic Analysis and Governmental Affairs. Jim also worked for the City of Tallahassee Electric Utility as a manager of demand side resources. He has an MBA in finance, a master's degree in public policy and an economics degree – all from the Florida State University. Currently, he is the Principal for Weldon-Dean Associates, an energy and regulatory consulting firm located in Tallahassee, Florida.



**MICHAEL DERGIS** (michael\_dergis@us.rolandberger.com) Michael Dergis joined Roland Berger Strategy Consultants in 2000 and has supported clients in many industries, including automotive, steel, aerospace and engineered products. He has 16 years of professional experience in Europe and North America: 8 years in high-tech start-ups and 8 years in strategy consulting. In addition, he has worked with clients in the transportation and logistics sectors. From a functional standpoint, Mike has helped clients create growth strategies, improve their overall operating results and increase their organizational efficiency. Michael Dergis holds an MBA from the Univ. of Michigan and a BA in Political Science and Philosophy from Indiana Univ.



**BALA DHARAN** (bala@rice.edu) Mr. Dharan is the J. Howard Creekmore Professor of Accounting at the Jones Graduate School of Management, Rice University, Houston. He has extensive research, business consulting and litigation consulting experience in financial reporting and auditing issues, as well as investment analysis and business valuation. He is frequently cited by the national media on accounting and finance issues. He has also been invited several times to testify before the U.S. Congress on financial reporting and accounting standards. Bala has been on the Rice University faculty since 1982, and has been a visiting professor at business schools at Harvard, Berkeley, and Northwestern. His research centers on the use of financial information by investors, and in particular on the effect of accounting changes on the quality of information reported to investors. He is co-author of *Enron: Corporate Fiascos and Their Implications*, a book on the accounting and corporate governance lessons learned from recent corporate scandals. Bala is a graduate of Indian Institute of Technology and Indian Institute of Management, and received his MS and Ph.D. in accounting from the Tepper School of Business at Carnegie Mellon University.



**RICHARD DOYING** (rdoying@midwestiso.com) Mr. Doying, Vice President of Market Operations at the Midwest ISO, is responsible for operations of the Day Ahead Energy Market, Financial Transmission Rights Market, Real Time Energy Market Pricing, Tariff and Market Settlements, Customer Management and Client Relations. Mr. Doying also manages the Midwest ISO's stakeholder efforts related to market issues. Before becoming Vice President of Market Operations, Mr. Doying was Director of Forward Markets, responsible for the operations of the Day Ahead and FTR markets and for Real Time market price validation. Mr. Doying came to the Midwest ISO in 2002 from PG&E National Energy Group, where he served as director of strategy and new initiatives. His prior career includes service at ICF Kaiser as a project manager in the power sector practice. Mr. Doying earned a bachelor's degree in geography from the University of California, Los Angeles, and a master's degree in public affairs - policy analysis, energy and environmental policy from the University of Minnesota.



**MICHAEL EBERT** (mebert@gmu.edu) Michael E. Ebert joined the Critical Infrastructure Protection Program ("CIP Program") as Principal Research Associate on June 1, 2006, where his research focus is on energy delivery and reliability, critical infrastructure resilience and protection issues (particularly electric power), legal authorities for US Homeland Security, and information technology security. Most of his work is funded by a grant from the National

Energy Technology Laboratory, a Department of Energy National Lab. Since January 2005, Mr. Ebert was affiliated with CIPP as a research assistant with a similar research portfolio he now has been charged by CIPP's Director and Principal Investigator John McCarthy. Mr. Ebert's projects have included the construction of an electric power outages dataset; observation and analysis of DOE Energy Emergency Response Exercises pursuant to DOE's Emergency Support Function 12 responsibilities; external assessments of DOE's responses to Hurricanes Katrina and Rita; statutory and regulatory analysis of provisions of the Energy Policy Act of 2005 that require establishment of an Electric Reliability Organization (ERO) which, with FERC approval establishes, audits and enforces mandatory reliability and cybersecurity standards for the bulk electric power industry; and on-going monitoring of ERO establishment activities. Mr. Ebert holds a Master of Public Policy degree from George Mason University, a Bachelor's degree in political science and communications from Indiana University, and two certificates in Commercial and Workplace Mediation from the Northern Virginia Mediation Service, an independent organization affiliated with the Institute for Conflict Analysis & Resolution at George Mason University.



**CHRISTOPHER EISENBREY** (CEisenbrey@eei.org) Chris Eisenbrey joined the Edison Electric Institute (EEI) in May 2002 as Manager of Statistics in the Institute's Economics Division. Chris currently serves as Manager, Business Information in EEI's Project Support Group. Under his management, this section develops the business information required to support EEI's corporate goals and its public policy and advocacy positions on key industry issues. As one of EEI's co-leads, Chris is also responsible for the Institute's initiatives and activities related to renewable energy, transmission investment, the Smart Grid. Prior to joining EEI, Chris served as Manager, Information Management with the Nuclear Energy Institute (NEI), the policy organization and trade association of the U.S. nuclear energy industry.

Before working for NEI, Chris served as a project manager with International Access Corporation (IAC), a Washington, DC-based business research firm specializing in the U.S. and Japanese energy, environmental and electric power sectors. Chris received his undergraduate degree in Politics from the Catholic University of America, and his masters in International Business from Johns Hopkins University.



**PETER FOX-PENNER** (peter.fox-penner@brattle.com) Dr. Peter Fox-Penner, principal and chairman emeritus, specializes in economic, regulatory, and strategic issues in network industries. His practice centers on energy and environmental policies and electric regulatory planning and competition issues. He is a frequent speaker on energy topics and the author of numerous published articles and books, including the highly acclaimed "Electric Utility Restructuring: A Guide to the Competitive Era". He is a frequent expert witness. He is also experienced in the natural gas, communications, transportation, and environmental industries. Peter received a B.S. and M.S. in Engineering from the University of Illinois, Urbana-Champaign, and a Ph.D. in Engineering from the University of Chicago.



**JOSEPH GILLAN** (joegillan@earthlink.net) Mr. Gillan is a private consultant specializing in the economic evaluation of regulatory policies and related business opportunities in the telecommunications industry. From 1980 to 1985, Mr. Gillan served on the staff of the Illinois Commerce Commission, where he had responsibility for issues caused by the emergence of competition in the industries regulated by the Commission. From early 1985 to the end of 1986, Mr. Gillan was employed by US Switch, ultimately becoming its Vice President -- Strategic Planning. In addition to individual companies, Mr. Gillan's clients include a number of competitive organizations, including CompTel, the PACE

Coalition, CompSouth and CalTel. Mr. Gillan has also worked with state public service commissions and consumer advocacy organizations. Mr. Gillan has testified in roughly 40 states, and has submitted analysis to the Canadian Radio and Telecommunications Commission and the Finance Ministry of the Cayman Islands, teaches at "Camp" at Michigan State University, and has lectured at the University of London School of Laws and Northwestern University. Mr. Gillan has an MA in Economics from the University of Wyoming.



**ROSS C. HEMPHILL** (HemphillRC@bv.com) Ross Hemphill is a Director - Rates & Regulatory Policy with Enterprise Management Solutions, a division of Black & Veatch. He specializes in pricing design, cost of service analyses, and regulatory strategies for electricity and natural gas utilities. Prior to this, Ross held senior level positions at National Economic Research Associates (NERA) and Laurits R. Christensen Associates. He was also Director of Electric Pricing at Niagara Mohawk Power Corporation. Throughout his career, Ross has testified dozens of times in a number of jurisdictions. He has published articles on pricing design in Public Utilities Fortnightly and Resources and Energy, as well as reports for the Electric Power Research Institute, Edison Electric Institute, and the National Regulatory

Research Institute. He obtained his Ph.D. in resource economics from The Ohio State University, his MS in economics from Indiana State University and his BA in economics from Lewis University.



**DOUGLAS JONES** (jones.1@osu.edu) Dr. Douglas N. Jones is the Harold L. and Audrey P. Enarson Professor (Emeritus) of Public Policy & Management at The Ohio State University and has been a member of the faculty since 1978. He was also the founding director of the National Regulatory Research Institute and served in that role from 1978 to 1998. His fields of specialization are public utility and antitrust economics, economic development, privatization, and public budgeting. He publishes mainly in the field of regulatory economics, deregulation and privatization. His international consulting has been with Canada, Costa Rica, Argentina, Bolivia, and Egypt. After

earning a Ph.D. in economics from The Ohio State University he was a professor of economics at the U.S. Air Force Academy, Chief Economist on the President's Committee for Developing Alaska, Special Assistant to the U.S. Secretary of Commerce for Regional

Economic Development, and worked on the congressional staff from 1969 to 1978, first as Legislative Assistant to a U.S. Senator, then as Assistant Chief, Economics Division of the Congressional Research Service, Library of Congress.

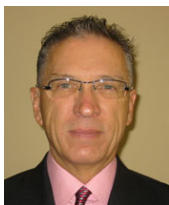


**JOHN M. KELLY** (jkelly@appanet.org) Director of economics and research for the American Public Power Association in Washington since 1982. Previously, he served in economics posts at the U.S. Bureau of Labor Statistics, the Library of Congress' Congressional Research Service, and the President's Council on Wage and Price Stability. Mr. Kelly has specialized in such areas as electric utility performance measurement, public and private utility efficiency comparisons, utility taxes, costing and pricing of utility services, subsidies, transmission access and deregulation issues, and utility rates of return. Mr. Kelly received a B.A. in Economics from American University and an M.A. in Economics from George Washington University.



**ROBERT LOUBE** (bobloube@earthlink.net) Dr. Loube is Vice President of Rolka Loube Saltzer Associates, a consulting practice that specializes in providing technical assistance to state and federal government agencies. His research focuses on universal service issues and the evolving telecommunications markets. Previously, he was an industry economist at the Federal Communications Commission, the Director of the Office of Economics of the Public Service Commission of the District of Columbia, and the econometrician of the Indiana Utility Regulatory Commission. Dr. Loube has served on the Federal-State Joint Boards for Universal Service and Separations. He has testified in cases related to incremental cost, rate design, excess capacity and the financial viability of electric utilities and the cost of equity. His publications include: Price Cap Regulation: Problems and Solutions; State Experience in InterLATA Toll Deregulation; and The Institutional Conditions for Technological Change: Fiber to the Home. He has earned a B.S. in Economics from the University of Maryland, a M.A. in Economics from the University of Massachusetts; and a Ph.D. in Economics from Michigan State University.

**STEVE LUBERTOZZI** (smlubertozzi@uiwater.com) Steve Lubertozzi currently serves as Chief Financial Officer for Utilities Inc.. Mr. Lubertozzi joined Utilities, Inc. in 2001 as Director of Regulatory Accounting, advancing to Director of Regulatory Matters in March 2002 and Chief Regulatory Officer in June 2006. Prior to joining Utilities, Inc. Mr. Lubertozzi held roles in litigation consulting services and financial analysis at top consulting firms. He is a Certified Public Accountant and holds a bachelor's degree from Indiana University. In addition, Mr. Lubertozzi is currently enrolled in the J.L. Kellogg Graduate School of Management master's program at Northwestern University.



**GREG MANN** (gregm@ggga.net) Greg Mann is a Managing Vice President with Gorham|Gold|Greenwich Associates. Mr. Mann currently resides in Overland Park, Kansas and manages the firm's global regulatory and privatization strategy practices. Mr. Mann has been associated with the telecommunications and regulated utility industries for over 35 years. In recent years, Mr. Mann has devoted considerable attention to Europe and Asia assisting governmental bodies and investors with acquisitions, mergers, privatization initiatives and – most recently – asset disposals. Mr. Mann holds a doctorate in behavioral economics from the University of Missouri and serves on the board of several research institutes and peer review bodies in the US and Europe.



**ROBERT MAYER** (rmayer@ustelecom.org) Robert Mayer is Vice-President of Industry and State Affairs with the United States Telecom Association where he leads a variety of efforts involving industry analysis, homeland security and public safety, and state regulatory affairs. Robert has recently been elected as 2009 Chair of the Communications Sector Coordinating Council (CSCC). Prior to joining USTelecom, Mr. Mayer served as the top state official on Telecommunications for the New York State Public Service Commission. In that capacity, Mayer led several major initiatives including regulatory reform efforts based on Inter-modal competitive analyses, expanded entry into video markets, and network reliability and public safety matters. Prior to this appointment, Mayer was the lead regulatory practitioner in the telecommunications and cable segments at BearingPoint, Inc., a top business consulting, systems integration and managed-services firm. Mr. Mayer also held positions in telecommunications law and policy and technology management for the New York City Office of the Mayor, JP Morgan and Company, Chase Manhattan Bank and WestPoint Pepperell, Inc. He has also served as an adjunct professor at the State University at Albany, where he developed curriculum and taught undergraduate and graduate courses in Telecommunications Enterprise Management and Issues in Telecommunications. Mr. Mayer received a Bachelor of Arts degree from the State University at Albany, a MA in Business Management from Central Michigan University, an MBA from Boston University, and a JD from New York Law School. He also served as a Communications and Intelligence Specialist in the United States Air Force, including a tour at NATO headquarters in Southern Europe, where he supervised telecommunications operations for a regional command center. Mayer is a member of the New York State and Washington D.C Bar.



**JONATHAN MIR** (jonathan.mir@lazard.com) Mr. Mir is a Managing Director of Lazard, and is Co-Head of the firm's North American Power & Utilities Group. Prior to joining Lazard in 2003, Mr. Mir was a member of Mergers & Acquisitions Group of Merrill Lynch. Representative transactions in the Power & Energy sector include Duke's spin-off of Spectra Energy, Verenum's joint venture with BP, advising the City of New York on its comprehensive long-term

energy policy ("PlaNYC"), advising Nassau County on energy policy and its "GreenLevittown" initiative, the sale of KeySpan to National Grid, the restructuring of Entergy New Orleans, the sale of Boston Generating to K Road Power, the restructuring of International Power's US subsidiary, American National Power, FPL's merger with Entergy (terminated), CP&L's acquisition of Florida Progress Corporation, the sale of New England Electric System to National Grid, New England Electric System's acquisition of Eastern Utilities and various advisory and financing assignments for companies in the Alternative Energy sector. Mr. Mir has also worked on a variety of transactions in areas such as Media & Entertainment and Healthcare, including the spin-off of Hughes Electronics from General Motors and associated investment in Hughes by News Corp., the sale of Hughes Electronics by General Motors to EchoStar Communications (terminated), the sale of Alza to Johnson & Johnson, the sale of cable systems in Ohio and Massachusetts by Cablevision Systems Corporation, the purchase of MediaOne Group by AT&T, the purchase of TCA Cable TV by Cox Communications, and the purchase of Nielsen Media Research by VNU. Jonathan received a B.A. in Economics with High Honors from Lehigh University and a M.B.A. from Columbia Business School.



**JOCHEM MOERKERKEN** (jochem\_moerkerken@nl.rolandberger.com) Jochem Moerkerken works as Principal in the Roland Berger Amsterdam office. He is responsible for the Marketing & Sales Competence Center in the Netherlands and co-responsible for the Dutch Utilities and Telecom Competence Centers. Jochem has 10 years experience in strategy consulting. In his career he has assisted multinationals throughout Europe in developing strategies and execute changes. He specializes in commercial issues like growth and positioning strategies and the design of commercial organizations. Jochem holds a degree in Electrical Engineering from Eindhoven University of Technology.



**GARY NAUMICK** (gary.naumick@amwater.com) Gary Naumick is the Senior Director of Engineering for American Water. He is responsible for the strategic planning, management, and delivery of American Water's capital expenditures of over \$900 million annually, and with his team, is responsible for the development of comprehensive asset plans for each of American Water's 200 plus water systems. Mr. Naumick joined American Water in 1986 as a Senior Planning Engineer. In 1988, he was promoted to Director of Planning. In 2003, he became American water's Director of Capital Program and Asset Planning, and he advanced to his current role in 2008. Prior to joining American Water, he was employed by US Environmental Protection Agency Region III in its drinking water program. Gary has a Bachelor of Science degree in Civil Engineering (Pennsylvania State University, 1977) and a Master of Science degree in Engineering Management from New Jersey Institute of Technology (2002).



**LAWRENCE T. OLIVER** (tommy.oliver@scc.virginia.gov) Mr. Oliver joined the Virginia State Corporation Commission as a Utilities Securities Analyst in 1989. He was appointed to his current position of Assistant Director in the Division of Economics and Finance at the Commission in 1995. During his tenure at the Commission, Mr. Oliver has submitted testimony in over 30 cases before the Commission in cases involving electric, gas, water, telecommunications cases on topics that include: capital structure, cost of capital, derivatives, synthetic lease financing, power plant citing and mergers. Mr. Oliver has also participated in cases before the Securities and Exchange Commission and Federal energy Regulatory Commission. He received a BBA from James Madison University in 1989 and an MBA from Virginia Commonwealth University in 1992. Mr. Oliver was awarded the professional designation of Certified Rate of Return Analysts from the Society of Financial and Regulatory Financial Analysts in 1994.



**DENISE PARRISH** (dparri@state.wy.us) Denise Parrish is the Deputy Administrator of the Wyoming Office of Consumer Advocate. She has spent 30 years in the field of utility regulation, having worked for several state commissions and offices. Ms. Parrish is a current member and former chair of the NARUC Staff Subcommittee on Accounting and Finance. She is also a member of the NASUCA Tax and Accounting Committee, the NARUC Staff Subcommittee on International Relations, and the staff of the Federal-State Joint Board on Universal Service. Ms. Parrish has been an instructor at the Michigan State University Institute of Public Utilities ("Camp") since 2002. In 2004, her work experiences were expanded to include international regulatory projects, including: discussions with the Nigerian Communications Commission on regulatory accounting matters, teaching at a seminar on regulatory accounting and auditing sponsored by the International Telecommunications Union, and participating in European and Eurasian conferences of the Energy Regulators Regional Association. Ms. Parrish has a Bachelor of Arts degree in Accounting from Michigan State University and is listed in the 2001/2002 International Who's Who of Professional Management and the 2004/2005 edition of Marquis' Who's Who of American Women.



**JEFFREY PETRASH** (jpetrash@aga.org) Senior Managing Counsel, American Gas Association. Mr. Petrash represents the interests of America's local gas distribution companies before the Federal Energy Regulatory Commission, the Department of Energy, Congress, and the courts. He was previously in private practice in Washington, where he specialized in service to the energy industry for nearly twenty years. He has advised and represented local distribution companies, marketers, producers, storage operators and end users before state and federal administrative agencies and the courts in connection with various energy issues. He has regularly appeared before the Federal Energy

Regulatory Commission, the Department of Energy, U.S. Courts of Appeals and U.S. District Courts in connection with a broad range of regulatory issues and disputes concerning subjects of interest to the energy industry. He received his A.B., cum laude, in economics from the University of Michigan. He received his J.D., with distinction, from the same institution, where he was an editor of The University of Michigan Journal of Law Reform.



**HARVEY REITER** (hreiter@stinsonmoheck.com) Mr. Reiter is a partner at Stinson Morrison Hecker, LLP, and represents clients in the natural gas, electric utility and communications industries, primarily before the Federal Energy Regulatory Commission, the Federal Communications Commission and the federal appellate courts. His clients have included natural gas distributors, governmental agencies, the World Bank, electric utilities, cogenerators, gas and power marketers and Internet service providers. He has provided legal counseling, litigation, appellate, transactional and other legal services, including fifteen oral arguments before various federal circuit courts of appeal. Prior to entering private practice, Mr. Reiter was a staff attorney and then later Special Assistant to the Deputy General Counsel for Litigation with the Federal Energy Regulatory Commission. Mr. Reiter earned a B.A. in Economics from Michigan State University with high honors in 1972, and a J.D. from Boston University in 1975.



**KENNETH ROSE** (ken@kenrose.us) Ken Rose is an independent consultant and a Senior Fellow at the Institute of Public Utilities at Michigan State University. Dr. Rose is a nationally recognized expert with more than twenty years of research experience in the structure, economics, and regulation of U.S. electricity markets. Dr. Rose's areas of expertise include electricity wholesale and retail market restructuring, market power, and market monitoring. Other research topics have included competitive bidding for power supply, regulatory treatment of uneconomic costs, Clean Air Act implementation, environmental externalities associated with electricity production, and other issues associated with the electricity industry and its regulation. Dr. Rose has directed or contributed to many reports, papers, articles, and books and has testified or presented at many legislative and public utility commission hearings, proceedings, conferences, and workshops. Dr. Rose previously was a Senior Institute Economist at The National Regulatory Research Institute at Ohio State University from 1989 to 2002 and also a lecturer for the School of Public Policy and Management at OSU. Prior to NRRI, Dr. Rose worked on many energy related issues at Argonne National Laboratory from 1984 to 1989. Dr. Rose received his B.S. (1981), M.A. (1983), and Ph.D. (1988) in Economics from the University of Illinois at Chicago.



**JOHN SHELK** (jshelk@epsa.org) John Shelk is the President and Chief Executive Officer of the Electric Power Supply Association (EPSA). Shelk is responsible for the overall management of the association and its strategic direction, including programs in the areas of legislative affairs, regulatory policy development and public affairs. He serves as an ex officio member of the association's Executive Committee. Shelk has had a long and distinguished career in public service and in the private sector with an emphasis on energy and environmental issues. Prior to joining EPSA, he was the Senior Vice President of Government Affairs for the National Mining Association, where he directed a federal legislative advocacy team on behalf of the nation's coal and hard rock mining sectors. Shelk's government career was capped with service as Republican Counsel to the House Committee on Energy and Commerce, where he worked on matters before the Subcommittee on Energy and Power and the Subcommittee on Oversight and Investigations. These matters included major responsibilities associated with the Clean Air Act Amendments of 1990 and the Energy Policy Act of 1992. Following his government service, Shelk assumed a series of positions with increasing responsibility in a variety of business sectors: Federal Affairs Counsel for The Harford Financial Services Group; Assistant General Counsel for ITT Corporation; Vice President of the American Gaming Association; and Director of Federal Relations for Calpine Corporation. He also worked in the private practice of law for Gibson, Dunn & Crutcher. Shelk earned his J.D. degree with honors from Georgetown University Law Center and a B.A. degree in American Government from Georgetown's College of Arts & Sciences, where he was elected to Phi Beta Kappa and selected as a George F. Baker Scholar.



**CURT STAMP** (cstamp@itta.us) Curt Stamp is former Commissioner of the Iowa Utilities Board. Curt is an active and respected member of the National Association of Regulatory Utility Commissioners (NARUC), serving on numerous committees and sub-committees; Curt also served as a member of the FCC's Federal-State Joint Board on Separations and a member of the Mid-America Regulatory Commissioners (MARC). Curt is an attorney, previously serving as a staff member of the Federal Communications Commission and in private legal practice in Des Moines, Iowa.



**HARRY TREBING** (trebing@msu.edu) Professor of Economics Emeritus and Director Emeritus of the Institute of Public Utilities, Michigan State University; and Adjunct Professor (Economics), New Mexico State University. Prof. Trebing founded the Institute and served as its director from 1966 to 1991, having responsibility for organizing and administering all education programs sponsored by National Association of Regulatory Utility Commissioners (NARUC). He served as Chief Economist for both the U.S. Postal Rate Commission and the U.S. Federal Communications Commission on advisory panels for the Congressional Office Technology Assessment, General Accounting Office, U.S. Comptroller General, the National Academy of Sciences, and the National Regulator Research Institute. He is past president of the Association for Evolutionary Economic and recipient of the Veblen-Commons Award and also past chairman of the Transportation and Public Utilities Group of the American Economic Association. He has authored

numerous publications dealing with public utility regulation and received a National Science Foundation grant to study regulatory reform in energy utilities. He is a recipient of several distinguished service awards. Prof. Trebing currently serves as a Governor-appointed member of the Michigan Utility Consumer Participation Board. Prof. Trebing holds a B.A. and M.A. from the University of Maryland and a Ph.D. from the University of Wisconsin.



**GREG WHITE** ([whitegr@msu.edu](mailto:whitegr@msu.edu)) Greg White was named Associate Director of the Institute of Public Utilities at Michigan State University in October, 2008. Prior to his appointment to the Institute of Public Utilities, Mr. White had a distinguished career in public service with the State of Michigan, most recently as Legislative Liaison for the Michigan Public Service Commission where he played an instrumental role in the development and passage of Michigan's new comprehensive energy legislation, as well as the state's progressive telecommunications and cable video franchising statutes. Mr. White previously served as executive assistant to Commissioners Robert B. Nelson and John Shea, and was a special assistant to Chairman John Strand. Mr. White served for nine-years on the Commission's policy staff and managed the Commission's congressional relations beginning in 1989 until his departure in 2008. He served from 1999

to 2005 as chair of the National Association of Regulatory Utility Commissioners' Staff Subcommittee on Nuclear Issues and Waste Disposal. Prior to his time with the Michigan Public Service Commission, Mr. White worked in energy efficiency and renewable energy program development at the Michigan Energy Administration and in oil and gas development with the Michigan Geological Survey. Mr. White earned a bachelor's degree from Michigan State University and a master's degree in public administration from Grand Valley State University.



**TAMIM YOUNOS** ([tyounos@vt.edu](mailto:tyounos@vt.edu)) Dr. Tamim Younos is the Water Center's associate director and research professor in the College of Natural Resources at Virginia Tech. He earned a doctoral degree in environmental engineering from the University of Tokyo. His research interests include watershed assessments, drinking water systems, and the water-energy nexus. He has been a principal investigator for nearly 40 research projects and has authored or co-authored more than 140 publications, and has edited two books. Dr. Younos served on the Board of Directors for the American Water Resources Association (2005-2007). He is the past president of the Universities Council on Water Resources, and represents academia on the National Water Quality Monitoring Council.



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**KURT ZWALLY** ([Zwallyk@nwf.org](mailto:Zwallyk@nwf.org)) Kurt Zwally has specialized in clean energy technologies and climate change mitigation since 1996. He provides expertise for the National Wildlife Federation's activities on global warming solutions – working at the federal and state levels, and with the private sector. Prior to joining NWF he worked in the private sector with a firm that specializes in helping companies understand their financial risk in a carbon-constrained world, and those interested in investing in mitigation projects. He also served in various positions at the U.S. Department of Energy, including most recently as deputy director of international programs in the Office of Energy Efficiency and Renewable Energy. Zwally has a master's degree in public policy from George Mason University, and a bachelor's degree in a combination of economics and political science from the University of Massachusetts.