Rate Design

2023 Michigan State

Institute of Public Utilities

Advanced Course



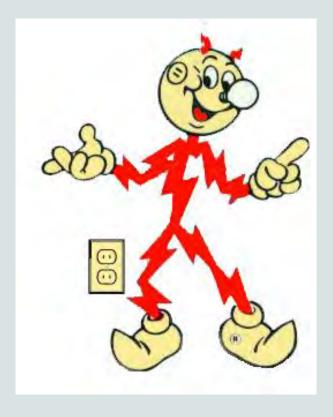
Jay Zarnikau

Who is Jay Z? (The other one)

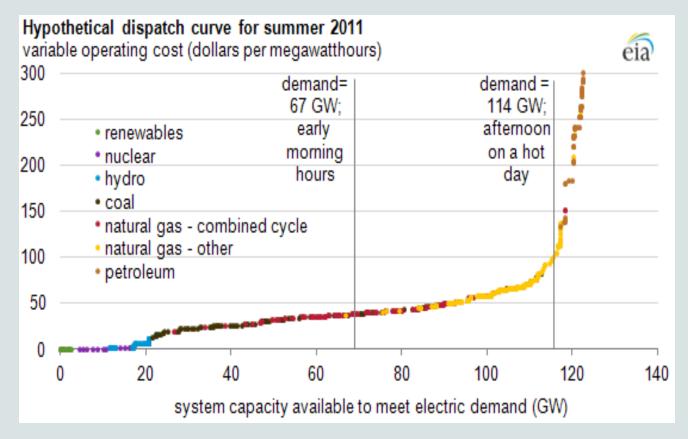
- I started my career in 1983 at the Public Utility Commission of Texas (PUCT), doing adjustments to billing determinants. Testified on rate design in many rate cases. Served as the PUCT's Director of Electric Utility Regulation for four years.
- I've testified at eight different regulatory commissions. Most of my testimony has been on rate design issues.
- Since leaving the PUCT, I've worked or testified on pricing issues for utilities, large industrial energy consumers, residential energy consumer groups, and cities.
- I've conducted some pricing experiments and have conducted evaluations of pricing programs and experiments.
- · I also teach applied statistics and energy economics at The University of Texas.

Agenda

- Topic 1: Ratemaking under Cost-of-Service Regulation
 - The Purpose of Rate Design
 - Types of Charges
 - Tariffs
 - Billing Units
 - Development of Rates
- Topic 2: Common Rate Structures in a Regulated Setting
- Topic 3: Pricing in Restructured Retail Markets
- Topic 4: Theory and Practice: Dynamic Pricing
- Topic 5: Economic Theory: Priority Service



Dispatch of Generating Units



http://www.eia.gov/todayinenergy/detail.cfm?id=7590

Topic One

Rate Making under Cost-of-Service Regulation

Ratemaking Under Cost-of-Service Regulation



Revenue Requirement



Cost of Service



RATEMAKING UNDER COST-OF-SERVICE REGULATION

Purpose



- Rates must be "just and reasonable."
- Provide a regulated utility with a reasonable opportunity to collect its revenue requirement (reasonable and necessary costs which were prudently incurred, including some return on rate base)
- We can use "price signals" to affect consumer behaviors

Additional Objectives

Align prices with the costs of serving consumers.	Revenue sufficiency, rate stability, and predictability	Discourage wasteful use of electricity	Environmental protection and reduce pollution
Fairness in the allocation of costs among customers	Avoid undue discrimination (minimize subsidies)	Promote innovation and respond to changing demand-supply patterns	Simplicity, certainty, convenience of payment, economy in collection, understandability, public acceptance, feasibility in application
Use price as a signal to promote economically- efficient consumption behavior	Advance economic development goals	Customer Acceptance	There may be conflicts among these objectives

An old reference: James Bonbright, Principles of Public Utility Rates, 1961. I have updated his list a little.

Tariff Sheets

- Rules and Regulations
- Service Characteristics
- Rates. Charges per kWh of energy consumption, charges per kW of demand, per account, etc.

ENTERGY TEXAS, INC. Electric Service	Sheet No.: 2 Effective Date: With consumption on and after 6-2-23 (on an interim basis) Revision: 24
SCHEDULE RS	Supersedes: RS Effective 10-17-18 Schedule Consists of: One Sheet

RESIDENTIAL SERVICE

I. APPLICABILITY

This rate is applicable under the regular terms and conditions of the Company for single family residences or individual apartments or appurtenant domestic purposes. This rate is not applicable to service for common facilities at apartments and other multi-dwelling units. Service will be single-phase except that three-phase service may be rendered hereunder, at Company's option, where such service is available. Where a Customer has more than one meter, each meter shall be billed separately. The Customer shall not resell any energy purchased under this rate schedule or supply energy to another occupied dwelling. Standby, maintenance, or supplemental service is not applicable hereunder except in connection with a contract for service pursuant to the Company's tariff for Interconnection and Parallel Operation of Distributed Generation (IPODG). For customers receiving service pursuant to IPODG and also requesting service under the Standby and Maintenance Service Rider, Schedule SMS, the Billing Demand as defined in SMS will be the nameplate kW rating as shown on the customer's generating unit or the sum of such ratings if there are multiple units.

- II. NET MONTHLY BILL
 - A. Customer Charge \$14.00 per month
 - B. Energy Charge

All kWh Used \$0.08975 per kWh* Except that in the Billing Months of November through April, all kWh used in excess of 1,000 kWh will be billed at \$0.06677 per kWh*.

*Plus the Fixed Fuel Factor per Schedule FF and all applicable riders.

C. Minimum Charge

The Minimum Monthly Charge will be the Customer Charge.

Rates, a Breakdown

	LPS - TOU	Large Powe	er Service Ti	me-of-Use (Service	No. 869626	1531) 08/01	/2012/t0/08/3	12012	
DELIVERY SERVICI Customer Charge Billing Demand C Delivery Charge	e harge per kW 4,	,882 @\$15.80 \$0.000453		407.00 77,135.60 1,552.62		3570000	Hist	torical Usage		
POWER SUPPLY C Summer On-Peal Summer Off-Peal Summer Shoulde PPFAC - kWh 3,4	k 272,938.00 @ k 2,842,740.00 er 311,738.00 @	@ \$0.034016) \$0.046056		25,660.54 96,698.64 14,357.41 49,481.60 Cl		2877500-				
GREEN ENERGY C Renewable Ener DSM Surcharge Power Factor Ad	gy Standard Tar kWh 3,427,416	iff 5.00 @ \$0.004	382	5,500.00 15,018.94 12,134.40	2011	892500-				2012
TAXES AND ASSES State Sales Tax County Sales Ta ACC Assessmen TOTAL CURRENT	×	ctric Service	2	13,169.68 498.85 595.32 213,247.40	Read Date	8/31 8/30	10/31 11/30 12/31	1/31 2/29 3/31	4/30 5/31 6/30	7/31
Meter	Unit of Measure	Next Read Date	Current Read Date	Prior Read Date	Days	Current Reading	- Prior Reading	= Reading Difference	x Multiplier	= Usage or Demand
CON-43	KWH - ON		8-31	7-31	31	272938			1	272938
CON-43	KW - ON		8-31	7-31	31	2707.200			1	2707.200
CON-43	KWH - OFF		8-31	7-31	31 -	2842740			1	2842740
CON-43	KW - OFF		8-31	7-31	31	8985.600			1	8985.600
CON-43	KWH - SHL		8-31	7-31	31	311738			1	311738
CON-43	KVAR		8-31	7-31	31	2828333			1	2828333

- Customer charges recover the costs of the infrastructure needed to access the grid (e.g., a meter, distribution, transformers, billing, customer service). This fixed monthly charge does not vary with consumption.
- **Demand charges** typically recover the cost of providing transmission and distribution service (and perhaps power plants) to the consumer based on the customer's maximum demand over a period of time, or the customer's contribution to the system peak in a season or month. A ratchet might apply, whereby the billed demand level in kW be the larger of the actual peak demand for the billing period, or a percentage of the highest peak reached during the previous X months. This is typically not applied to residential energy consumers.
- **Energy charges** to cover the variable costs. Often energy charges will include a fuel factor to recover fuel costs incurred by a utility provider with its own power plants, a purchased power cost recovery factor to recover purchased power costs, and an additional energy charge to recover variable operation and maintenance expenses incurred by the utility in providing service.
- **Other charges** may include taxes, nuclear decommissioning charges, energy efficiency program cost recovery, etc.

.

Billing Units or Billing Determinants

To determine rates, we need to divide costs (the numerator) by a denominator

Energy (kWh)

 Billing kWh = Usually current consumption for a billing period (e.g., ~30 calendar days) for the customer class

Customer or Meter

 The number of accounts or meters multiplied by 12 (assuming monthly billing to recover costs)

Demand (kW)

- Maximum kW within a period (e.g., month, year). Often a non-coincident peak or "NCP" value.
- Connected kW based on the total power draw of a customer's electricity consuming equipment
- Ratchet kW (e.g., maximum kW in the last 12 months)
- A contract amount

The billing determinant is the total billed demand or sum of the individual customers' demand in the class over all 12 months in the test year.

Billing Units or Billing Determinants

To determine rates, we need to divide costs by a denominator

- Also....
- For street lighting, the number of bulbs might be a billing determinant.



For transmission, the billing determinants might be the customer's contribution to system demand during system peaks. Texas (ERCOT) uses demand during the 15-minute intervals with system peaks in four summer months (4CP pricing). In PJM, four or five peak values may be used.

Or, the demand charge might be the customer's maximum demand, regardless of when it occurs. (The NCP.)

What demand measurement was used to allocate costs among rate classes?

Development of Rates from Costs and Billing Determinants

Adjusted test year values vs. projected values?

Adjustments to billing determinants for "known and measurable" or "reasonably predictable" changes from test-year actual values?

Reference: Ken Costello, Future Test Years: Challenges Posed for State Utility Commissions, NRRI, 2013.

Assuming the standard practice involves adjustments to the actual billing determinants in an historical test year. . . .

- Adjust kWh sales to remove the effects of abnormal weather using a regression model.
- Adjust customer counts for customer growth (or decline).
- Specific adjustments to reflect changes in large industrial energy consumers (e.g., the expansion or closure of a manufacturing plant, a new large industrial energy consumer, etc.).
- Adjust for the price elasticity of demand i.e., how the proposed rate change might impact sales to consumers. (This is not commonly accepted, but was allowed in Texas in the early 1980s.)

The Mechanics

Use the revenue requirement or cost of service for each customer class or rate class.

Determine what type of rates will be charged to recover cost of service from each class. (For example, will demand charges be used to recover demand-related costs from residential energy consumers?)

What level of annual costs will be recovered through which charges?

For each class, divide costs to be recovered through each charge by the billing determinants applicable to each charge to obtain a rate.

Costs may be incurred for numerous reasons: to generate electricity, to fund power plants, provide transmission and distribution infrastructure, to fund metering and billing functions, etc.

Examine how the Cost-of-Service study classified costs as customer-related, energyrelated, demand-related, etc.

But we also need to consider metering capabilities. We can't recover residential demand-related costs via a demand charge if the utility uses older metering systems.

Rate Adjustments

Some components of cost-of-service may be adjusted on a periodic basis between general rate cases

- Fuel costs
- Purchased Power costs
- Energy efficiency program costs
- Taxes

This is often achieved through Rate Riders or Adjusters

For costs and rates subject to periodic adjustment, there may be a regulatory review and reconciliation in a subsequent rate case or other regulatory proceeding where prudence and reasonable and necessary standards are applied.

SECTION III RATE SCHEDULES

ENTERGY TEXAS, INC. Electric Service

SCHEDULE FF

Sheet No.: 51 Effective Date: 10-30-23 (on an interim basis) Revision: 57 Supersedes: FF Effective 3-1-23 Schedule Consists of: One Sheet

FIXED FUEL FACTOR AND LOSS MULTIPLIERS

The Texas retail fixed fuel factor is \$0.0310168 per kWh.

The loss multipliers by voltage level are:

 Delivery Voltage
 Loss Multiplier

 Secondary
 1.021948

 Primary
 1.000650

 69kV/138kV
 0.973506

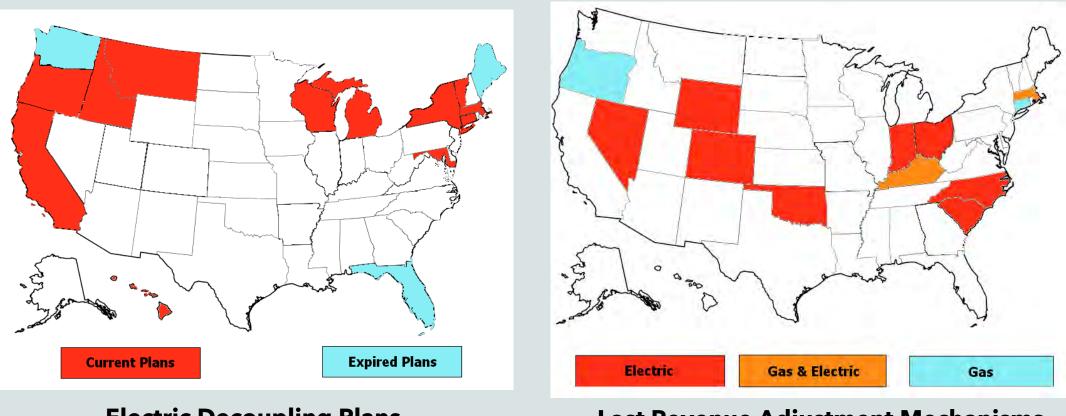
 230kV
 0.957526

The corresponding fixed fuel factors by voltage level are:

Delivery Voltage Secondary Primary 69kV/138kV 230kV Fixed Fuel Factor \$0.0316975 per kWh \$0.0310369 per kWh \$0.0301950 per kWh \$0.0296994 per kWh

Page 40.1

Are there Policies to Promote Energy Efficiency which Impact Rates?



Electric Decoupling Plans

Lost Revenue Adjustment Mechanisms

Note: I'm not sure how "updated" these maps are.

Are there Policies to Promote Energy Efficiency which Impact Rates?

- Lost Revenue Adjustment Mechanisms (LRAMs) compensate the utility for the margins or earnings lost as a result of reduced sales. The impacts of energy efficiency programs upon the utility's sales are estimated. The under-recovery of earnings or margins resulting from energy efficiency programs is then calculated. Adjustments or true-ups are undertaken to compensate the utility for the earnings foregone as a result of its investment in energy efficiency.
- **Decoupling** seeks to fully divorce earnings and revenues from sales, thus removing the "throughput incentive."
- Allowed revenue or allowed revenue per customer is calculated. Rates are periodically adjusted through true-ups to ensure that the utility receives its allowed revenues or margins. The revenue collection allowed by the regulatory authority may be either increased or decreased under decoupling. As a result, actual utility revenues track projected revenue requirements despite unexpected fluctuations in sales.

Bottom line: These regulatory mechanisms are likely to complicate rate-setting.

Topic Two



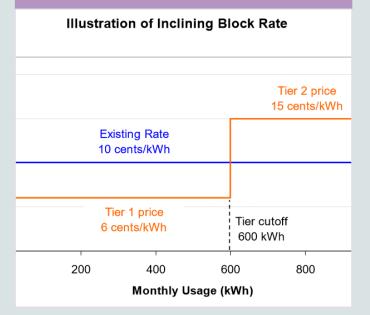
Common Rate Structures in a Regulated Setting

Rate Structures can be used to provide Price Signals

- Encourage Conservation of Energy (e.g., increase the cost per kWh if usage increases).
- Promote Efficiency (and lower costs in the long run) by better matching Prices with Costs over Time
 - In particular, seek to reduce consumption of electricity during peak or highcost times.
- Encourage economic development

Inclining Block Pricing

The more you consume, the higher your average price.



Advantages:

- Promotes energy conservation
- You can implement this using old metering technology that just measures cumulative consumption

Disadvantages:

 Does not reflect temporal changes in the cost of providing the utility service

<u>M</u>
tric Rates
Inside Residential
\$10.00
2.801¢
5.832¢
7.814¢
9.314¢
10.814¢

Southern California Edison (old)

Tier 1	Tier 2	High Usage			
			Tier 1 Up to Baseline Allocation	Tier 2 101-400% of Baseline Allocation	High Usage >400% of Baseline Allocation
			17¢ / kWh	25¢ / kWh	35¢ / kWh
			Energy Usa	ge	

Tiered Rate Plan

Each billing period begins at the Tier 1 rate, which has the lowest price per kilowatt hour (kWh). Current rates as of 10/1/18

RATE STRUCTURES

Seasonal Rates

Charge more during months when generation costs are expected to be higher. Lower the price in months when costs are less.



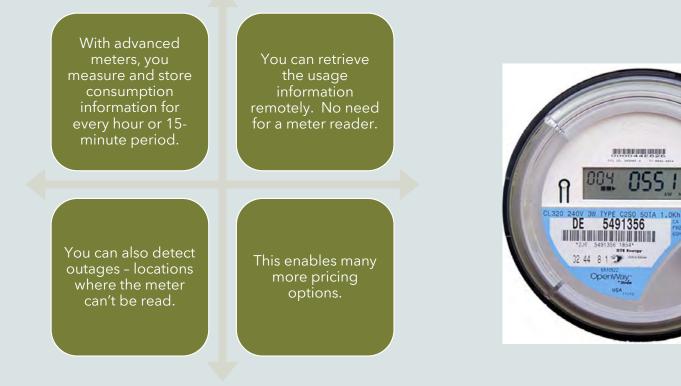
RATE STRUCTURES

Metering Systems Matter

- Traditional residential electric meters could only tell you how much energy the home or business since the meter was installed. If you read the meter on April 1st and the reading was 10,000 kWh and read 11,000 kWh on May 1st, there was 1,000 kWh electricity consumption at the home in April.
- You can't match the consumption to particular hours or minutes. You can't determine the maximum hourly consumption over the course of a month.
- These are fine for block pricing. But....

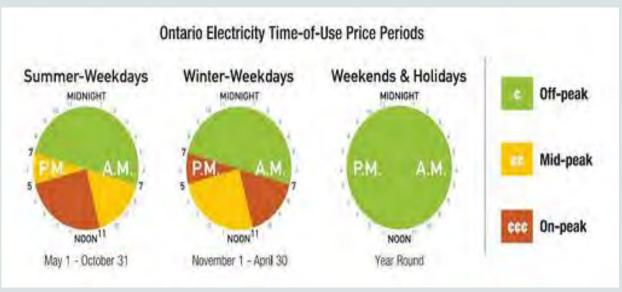


Advanced Metering Systems Enable Temporal Pricing



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Time of Use (TOU) Pricing

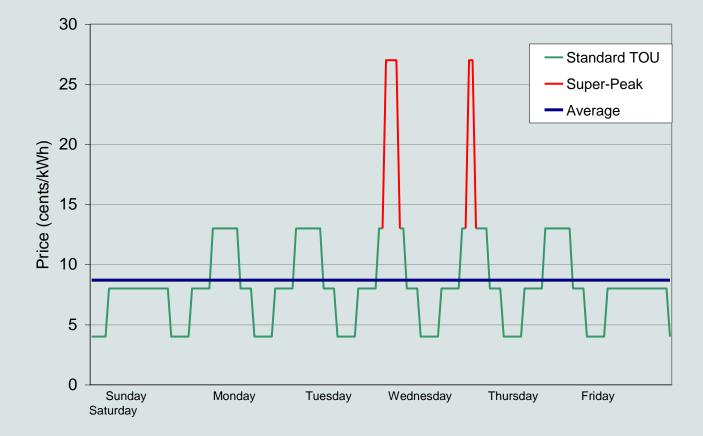


- Charge more during periods of higher demand and higher costs (e.g., summer weekday afternoons) than other periods (e.g., weekends, mornings, evenings).
- Establish (pre-determine) the pricing periods.
- Often, there will be three pricing periods.
- This was encouraged by President
 Carter's Energy Plan in the late 1970s.

Southern California Edison's TOU rates

		gy users (less than es that are offset by		n) ine Credit (see belov	w).
hest rates: ly Basic Ch imum Daily seline Credi	Weekdays 2-8 p.m. arge: \$0.03 per day Charge: \$0.34 t: \$0.08 per kWh up	to your monthly basel on is 200 kWh, you'd	ine allocation		
mmer Rates		3			
	Winter Rates nber (4 months) Weekdays	3		Weekends	
	nber (4 months)	12¢		Weekends 28¢	12¢
to Septen	nber (4 months) Weekdays 47¢ 28¢		8am		

TOU Tariff with Dynamic Super-Peak Price (Combine TOU and Critical Peak pricing)



RATE STRUCTURES

Critical Peak Pricing

- Raise the price to very high levels up to 20(?) hours per year, when a high wholesale price or high demand is anticipated.
- Otherwise, TOU pricing is in place.
- This is becoming very popular.



Interruptible Service

Customers subscribe to lower reliability service in return for a lower price.

Provides a means of rationing electricity when there is a shortage of generation.

In some jurisdictions, no need to hold reserves to meet the needs of interruptible energy consumers.

In some markets, can be used as an operating reserve.

Is-4 Electric Interruptible Service

Description

MGE's Is-4 Interruptible Service gives customers a bill credit every month in return for agreeing to be ready to interrupt service. The Is-4 service is available to Cg-2, Cg-4 and Cg-6 customers who can interrupt at least 75 KW of demand when contacted by MGE. MGE controls the service interruption remotely.

The Is-4 Interruptible Service also includes a buy-through provision at times of higher market prices where customers pay a higher, market-based premium for the power they use in excess of their agreement.

Credit calculation

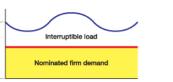
The Is-4 monthly credit is applied to the lowest of the following:

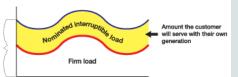
- · Customer Maximum Demand, if the customer has backup generation with parallel switchgear.
- · Maximum Monthly On-Peak Demand, if they don't have parallel switchgear
- · A Contract Demand amount designated in their service agreement

Interruptible demand options

A customer can choose their contracted interruptible demand based on either of the following options.

- Firm: The customer nominates a firm demand level (kW) that they can use during an interruption. The customers must reduce their demand down to that firm level when an interruption is called. <u>See Is-4 tariff</u> <u>sheet E-46 for more details.</u> [814 kB PDF]
- Interruptible: The customer nominates the demand level (kW) that will be interrupted. To use this option, the customer must have on-site generation to serve the load they have nominated for interruption. <u>See</u> Is-4 tariff sheet E-46 for more details. [814 kB PDF]





Tariff Example from Wisconsin

Mandatony tost interruptions

For Consumers with Rooftop Solar

Pay for the net export of energy

back to the grid each hour or

interval that there is a net export?

Pay for the net monthly export of

energy back to the grid ?

Charge the consumer for all electricity used at the premise and credit or pay the consumer for all the electricity generated by the PV system at the

customer's site?

Sell back your surplus electricity.



The **Reliant Simple Solar Sell Back 12 plan** allows you to get the most out of your home's solar panels by choosing to receive credit, using the same price you pay for electricity, for any excess electricity you generate and return to the grid.

With this plan, you'll receive:

- * A low electricity price for 12 months
- Sell-back credit that is automatically applied to your monthly Reliant bill for surplus electricity generated and returned to the grid*
- Credit, using the same price you pay for electricity, for all surplus electricity generation that is returned to the grid

Residential Value of Solar (VoS) Rate

Any residential customer with an on-site solar photovoltaic (PV) system (owned or leased) associated with the residential account and interconnected to the Austin Energy electric distribution system will be billed under the **Residential Value of Solar Rate (pdf)**. These customers receive a "Value of Solar" (VoS) credit on their bill each month for every kilowatt-hour of solar energy produced by their system.

The solar customer will be billed for the total energy use of their home under the residential tiered rate structure, and then that bill will be reduced by the Value of Solar credit. If the solar credit is larger than the energy bill, the remaining credit rolls over to the next month as long as the account remains open. At the end of each calendar year, any solar credit will roll to the January bill. Solar credits are only applicable to the electric bill, and cannot be used to offset other City of Austin bills.

Austin Energy's residential VoS solar rate has been designed to:

- Reflect the value of local solar generation
- Create equity between high and low consuming solar customers
- Reduce cost-shifting between solar and non-solar customers
- Recover Austin Energy's fixed costs
- Encourage solar customers to engage in efficiency and conservation

RATE STRUCTURES

Subsidized Rates for Lower Income Consumers?

- Sometimes called "lifeline rates."
- Lower the first block of an increasing (inclining) block rate below cost, to provide a discount to consumers with low consumption. (Doesn't work very well, since low-income consumers do not necessarily have low consumption.)
- Alternatively, provide a discount to consumers who "qualify" as low income (e.g., are receiving various government benefits).

Prepayment **Daily Text** Day ended Direct Energy (8/7 - 11:59PM): You Acct. bal. have \$58.93 (6 Est. days days). 101 kWh (\$9.72) since last Daily use read. Rate: Daily cost \$0.330/Day, \$0.090/kWh. Flat mo. fee Payment #XXXXXXXXXXX kWh price Acct.

Pay in advance. If your balance drops to zero, you are cut off.

Benefits:

- Eliminates customer credit risks; reduces write-offs.
- Reduces cross-subsidies to those who fail to pay their electric bill.
- Has a very large conservation effect usually over 10%.
- No need to send bills.
- Consumers receive useful price and usage information.

Disadvantages

- It is not for everyone. Someone with medical needs. shouldn't be put on it.
- It tends to be more expensive.

How High to Make the Customer Charge?

- Should we recover some customerrelated costs through an energy charge (rather than through a customer charge) to provide a larger conservation signal (i.e., make the consumers' bill more sensitive to the volume of electricity consumed)?
- But "revenue stability" is enhanced if we recover more costs through a customer charge. The customer charge is not "weather sensitive."

 If a consumer installs rooftop solar, the utility might not recover the full cost of serving that customer if some customer-related costs are recovered through an energy charge rather than the customer charge.

Residential Demand Charges?

- In theory, it makes sense to recover demandrelated costs through a demand charge, if the metering system will facilitate this.
- But moving to a pricing system with demand charges will create certain winners and losers.

- Consumers are likely unaware of their monthly demand and might not know how to respond to a demand charge.
- There may be a need for consumer education regarding demand charges.
- There will be some implementation costs.
- If you do not recover demand-related costs through a demand charge, you will need to recover those costs through the customer charge, the energy charge, or both.

UniSource seeks to add 'demand charge' to energy bills

By Hubble Ray Smith Special to the News-Herald Mar 4, 2016 🗣 5

UniSource Energy Services is seeking approval from the Arizona Corporation Commission to put "mandatory demand charges" on residential electric bills, a move that takes away financial incentive for energy conservation, a senior group advocate said.

Demand charges for large industrial and commercial users have been around for a while, but the "change of tactics" to residential customers is a new thing and a growing national trend, said John Coffman, consultant

More from site

Mohave County procurement department earns national recognition

For 13 years running, the Mohave County Procurement Department has been nationally...

How Should Demand be Measured?

- Should demand charges reflect the customer's maximum demand or the customer's demand at the time of the system peak? This is an interesting question, since:
 - Investments in the distribution system may be made to accommodate the maximum demand of each customer.
 - Investments the generation and transmission segments of the industry are often made with the objective of meeting total system demand.

- Increasingly, transmission investments are made to move renewable energy to load centers -- which may arguably be more related to meeting energy needs than demand.
- More than one demand charge?

Other Rate Design Issues that Often Arise in Rate Cases

- Include fuel and purchased power in base rates or in a separate fuel factor?
- If a tariff has a block structure: How many blocks? What are the cut-off points?

- Demand ratchets for industrial energy consumers?
- Special economic development rates?
- Allow industrial energy consumers to shop for energy from sources other than the utility?

And, Finally, Gradualism

- There may be a desire to move revenues (and thus prices) toward class cost of service in a gradual manner.
- This provides consumers some time to adjust to any major changes in rate levels or structures.
- At an industrial facility, adjustment might involve investing in new equipment or changing manufacturing operations.

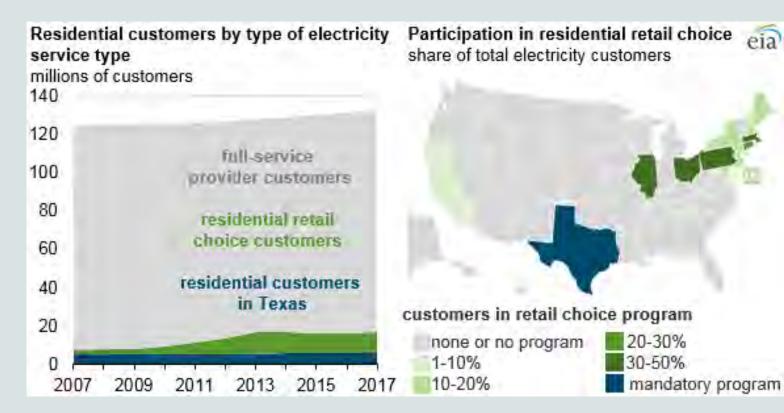
Topic Three





Pricing in Restructured Retail Markets In some areas of the U.S., retail prices are no longer set by regulatory agencies

What do price structures look like when retailers in a competitive market set them?



Source: U.S. Energy Information Administration, <u>Annual</u> <u>Electric Power Industry Report</u>

Yet, I should note that interest in 'customer choice' in the U.S. may be on the decline

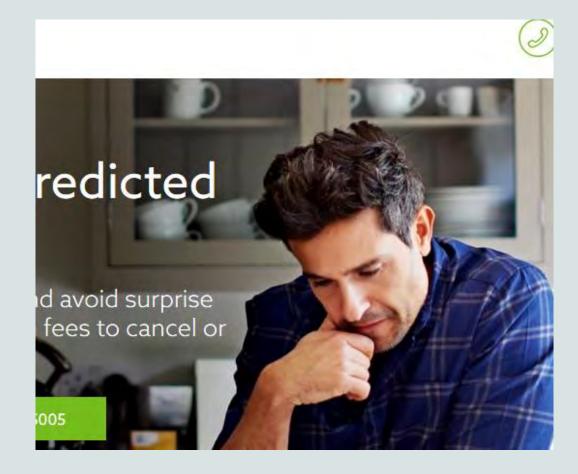
In states with residential retail choice programs, customers can elect to purchase their electricity directly from their choice of energy suppliers, with the electricity delivered to them by their local utility. The number of customers participating in retail choice programs peaked at 17.2 million customers (13% of total residential customers) in 2014 and has since declined, reaching 16.2 million customers (12% of the national total) in 2016 and 16.7 million customers (13% of the national total) in 2017.

Source: U.S. Energy Information Administration

In Areas Opened to Competition



- Consumers can choose among many retailers (Retail Electric Providers is the term used in Texas) and among many pricing plans. However, many of the retailers are affiliates.
- Together NRG and Vistra have a residential retail market share of over 75% in the Texas market (ERCOT).
- So, pricing plans are used as a marketing strategy - to entice consumers to sign up for service with Retailer X.



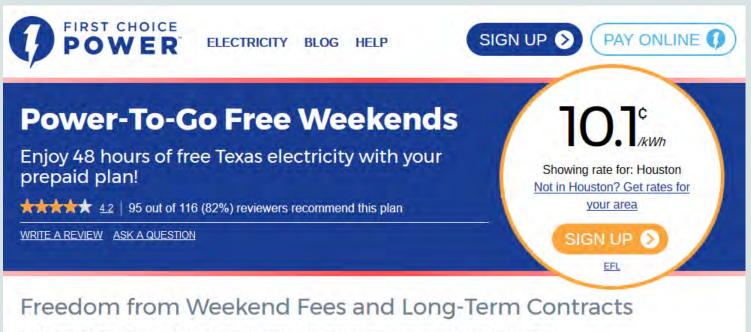
Increasing or Declining Block Pricing?

DISCO	VER.	city Facts Label onomy - 24 ct 13, 2017 r Service Area		
Electricity Price		Average Price per KWh:		
	Average Monthly Use	500kWh	1000kWh	2000kWh
	Oncor Service Area	5.6¢/kWh	10.4C/kWh	12.6C/kWh
	This price disclosure is based on the following components: Base Charge: \$2.00 per month Fixed Energy Charge: (0 to 500 kWh) 0.54C per kWh Fixed Energy Charge: (501 to 1000 kWh) 11.59C per kWh Fixed Energy Charge: (> 1001 kWh) 11.19C per kWh Oncor Delivery Charges*: \$5.25 per month and 3.65C per kWh. *These are estimated charges and can vary based on your actual meter read. Oncor Delivery Charges include all recurring charges passed through without mark-up. This price disclosure is an example based on average prices - your average price for electricity service will vary according to you usage. The price you pay each month will consist of the Base Charge, Fixed Energy Charge and Oncor Delivery Charges.			

In a competitive retail market, you see some strange block structures -

sometimes called Slab

Rates.



Our Power-To-Go Free Weekends plan helps you manage your energy usage and budget with ease.

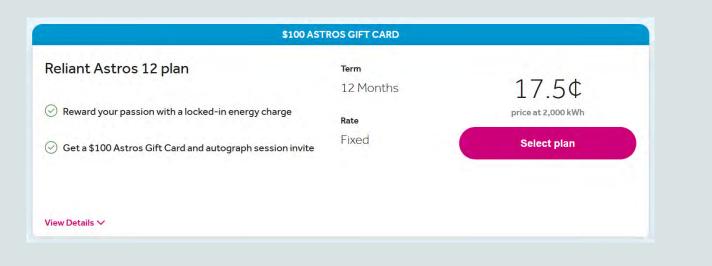
- We'll pay for all fees resulting from your energy usage from 12:00am on Saturday to 11:59pm on Sunday.
- You can power your home with no long-term contract, no deposit, and no credit check.
- You only pay for the energy you use when and where it's convenient in person, online, or over the phone.
- Thanks to First Choice Power Power-to-Go, you could receive the option to switch to a special fixed-rate electricity plan after 60 days on a Power-To-Go plan.
- Plus, you can receive the ability to upgrade to a fixed-rate plan without paying any additional deposit with Deposit Freedom®.

Free Nights & Solar Days

Now our most popular plan comes with solar power. 100% free all night, 100% solar all day.

START SAVING





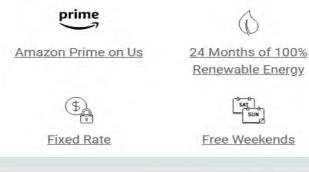
Free Weekends + Amazon Prime On Us

24 Months

18.5¢/kWh based on 2,000 kWh

Free Power Weekends On Us 24

Free Weekends + 2 Years of Amazon Prime On Us*

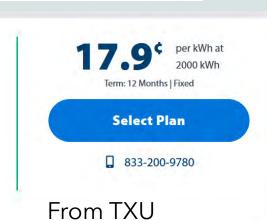


Free EV Miles 12

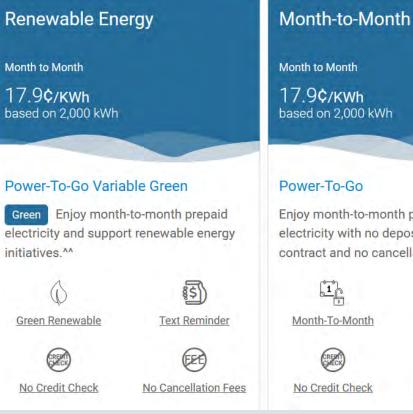
Get 100% free EV charging at home all night and morning, all year long.¹

\$50 Visa® Welcome Bonus

See Plan Details ∨



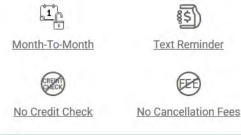
PRICING IN RESTRUCTURED RETAIL MARKETS

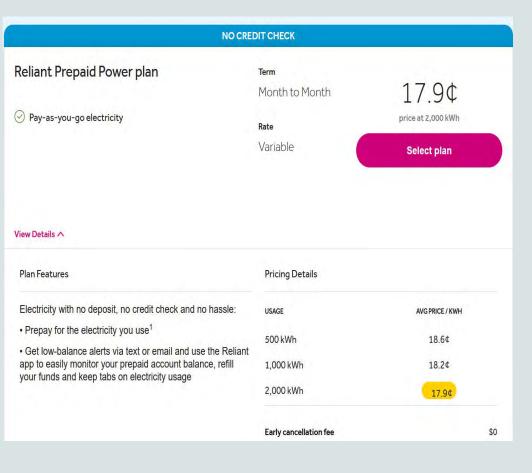


From Direct Energy

based on 2,000 kWh

Enjoy month-to-month prepaid Texas electricity with no deposit, no long-term contract and no cancellation fee.^^





Competitive Retailers are Offering a Good Variety of Residential Rate Options

- Based on my review of the Power to Choose website on November 14, 2023 for Houston rate plans:
- Overall, 166 rate options with a purported range of prices from 12.5 cents per kWh to 18.6 cents per kWh at a usage level of 1,000 kWh/month
- 41 REPs are offering residential service (although many of the REPs have affiliate relationships with other REPs).

- Time-of-Use plans: 9 from 5 REPs.
- Variable rate plans: 9 plans. The remainder are fixed price plans.
- 100% Renewable plans: 37 offerings.
- 3 Prepay plans from 2 REPs. This is surprising since I've seen as many as
 23 prepay plans in the past.
- 7 plans had minimum usage requirements.

Pricing to Industrial Energy Consumers in areas opened to competition

Industrial energy consumers can do many of the same things that load-serving entities (LSEs) do:

- Become their own "scheduling entity" and procure power like an LSE
- Buy "blocks" of power
- Buy energy from an Independent System Operator's (ISO's) market

Pricing to Industrial Energy Consumers in areas opened to competition

• An example product for industrial energy consumers, Block and Index:

Acquire the rights to a "block of power," e.g., 20 MW for 24 hours/day for one year If demand >20 MW, buy the additional needed amount from the market at the market price

If demand <20 MW, sell the unused energy back to the market and receive the market price

The number of customers in the Texas competitive retail market (ERCOT) on pricing plans designed to promote demand response

Category	2022	
4CP	418	
Block & Index		
Real Time Pricing		
Indexed Real Time	75,336	
Indexed Day Ahead	1,062	
Indexed Other	-	
Total Indexed	76,398	
Other Load Control	21,562	
Other Voluntary DR	18	
Peak Rebate	82,074	
Time Of Use	321,121	
Free Days/Hours	214,708	
Total TOU/FDH	535,829	
Total Unique ESIIDs	692,719	

Demand response categories:

ercot

- 4-Coincident Peak (4CP) Advise-Control (4CP) REP/NOIE advises Customers to curtail or directly controls Customer Load on expected 4-Coincident Peak (4CP) days. For NOIEs, a rate incentive also may be provided to the Customer to reduce load.
- 4-Coincident Peak (4CP) Incentive (NOIEs only) Rate incentives provided to Customers to encourage or cause them to reduce Load during actual or potential 4CP intervals during summer months (June through September). Customer determines when to curtail Load without advice or control from a NOIE.
- Conservation Voltage Reduction (CVR) (NOIEs only) The NOIE Transmission and/or Distribution Service Provider (TDSP) reduces voltage at selected substations to reduce Load when conservation is needed.
- Free Days and/or Time Periods (FDH) (REPs only) Customer is not charged for consumption on specified days of week, holidays, and/or time periods of the day. For example: free nights and weekends. Alternatively, Customer is allowed to designate days during a billing period for which consumption is not charged.
- Indexed Real-Time (IRT) May or may not include fixed pricing for a defined volume of usage, but does include pricing for some or all usage, indexed to Real-Time Settlement Point Prices. Charges are based on Customer's actual interval data.
- Indexed Other (IOT) May or may not include fixed pricing for a defined volume of usage, but does include pricing for some or all usage, indexed to something other than Day-Ahead or Real-Time prices.
- Other Direct Load Control (OLC) Agreements that allow the REP/NOIE/third party to control the Customer's Load remotely for economic or grid reliability purposes. This category applies to Direct Load Control (DLC) not associated with other categories.
- Other Voluntary Demand Response (OTH) Any retail program not covered in the other categories that includes a Demand response incentive or signal. General conservation messages to all or a majority of a REP's or a NOIE's Customers are not applicable.
- Peak Rebates (PR) A retail offering in which the Customer is eligible for a financial incentive paid for Load reductions taken during periods of time identified by the Load Serving Entity (LSE) and communicated to the Customer during the prior day or the event day or both. LSE has defined a method to identify whether a Customer has responded and to quantify the response amount. Payment (rebate) to Customer is based upon the magnitude of the Customer's response.
- Time of Use (TOU) Prices that vary across defined blocks of hours, with predefined prices and schedules. (As used here, does not apply to seasonal adjustments.)

Observations regarding Pricing in Restructured Retail Markets

- If the "shopping websites" report prices at 500, 1000, and 2000 kWh per month, retailers want to look competitive at those consumption levels. Consume 501, 1001, or 2001, and the actual prices jump!
- Free weekends or evenings have been a big success. But those plans may be more-costly unless you respond to the price structure.

- Teaser rates are common, where the first month is cheap and prices subsequently increase.
- I've never seen a demand charge in a C&I contract for electricity in an area of Texas opened to retail competition:
 - Perhaps this is unique to ERCOT, given its absence of a capacity market.
 - But forward prices on the Intercontinental Exchange (ICE) don't have capacity or demand charges either.



Theory and Practice: Dynamic Pricing

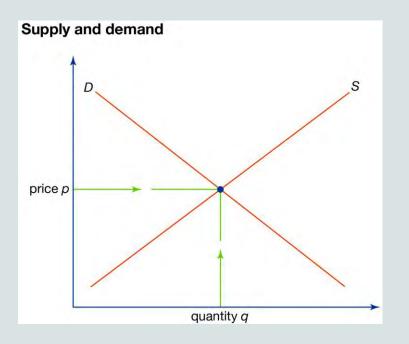


Matching Prices to Costs

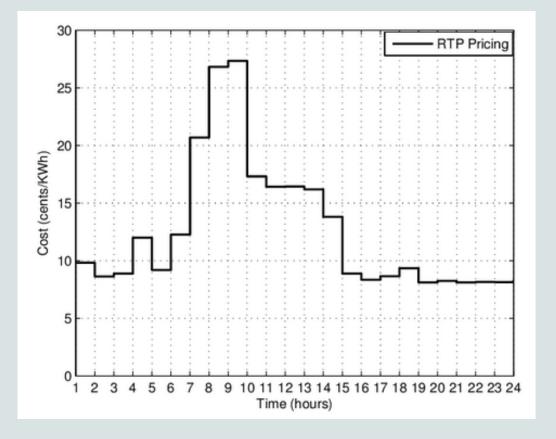
- In theory, prices should rise when there is scarcity or a shortage of supply.
- A high price sends a signal to consumers to reduce consumption or move consumption to a lower-cost time period.
- This will ration supply.
- Congestion on the transmission network should similarly result in a high price to consumers.

Reference: Bohn, Caramanis, Schweppe, Optimal pricing in electrical networks over space and time, Rand J of Economics, 1984.

- Time-of-use and critical peak pricing has previously been discussed.
- Now, let's look at the theory in greater detail.



Real-Time Pricing



- An efficient design based on marginal cost (MC) pricing is real-time pricing (RTP) with prices set to equate real-time (e.g., 5-minute or hourly) demands and supplies by location.
- In a market where wholesale locational marginal prices (LMPs) are calculated, this would be LMP pricing - that is, reflect the wholesale LMPs in retail prices to consumers.
- Except for very large users, RTP is seldom mandatory, due to high metering cost and customer objection.
- Variants include two-part RTP to ensures that customers pay no more than bundled rate if they do not exceed baseline or if their load pattern does not change.

Matching Prices to Costs

Why can't we just charge the market-clearing wholesale price of electricity generation to everyone?



Indeed, many large industrial energy consumers (and, even some residential consumers) buy power from the real-time market.

Moreover, some retailers are providing (or formerly provided, in Texas) wholesale power access to residential consumers. But, at least today, there are a lot of complications.

Matching Prices to Costs: Some impediments



Matching Prices to Costs Impediment: Metering

- As mentioned earlier, nearly half of the residential electricity consumers in the U.S. have meters that only read "cumulative consumption."
- That is, the meters don't record consumption during each period of time.
- But, the other half of consumers do have meters that record the amount of electricity consumed each hour, or so. So, we're getting there.
- If you can't measure it, it is difficult to charge consumers for it.





Matching Prices to Costs Impediment: Recovery of Transmission, Distribution, and administrative Costs



Of course, we need to
also charge consumers
for the cost of the
(regulated, natural
monopoly) transmission
and distribution system not just the wholesale
energy costs.

FeaturePics.com - I1860912

Impediment: Middlemen

- Most of us don't (or can't) access the wholesale market directly.
- Consumers usually purchase electricity through a Load-Serving Entity ("LSE").
 This may be a regulated utility, a municipal utility, or a retailer in an area
 opened to retail competition).
- These LSEs aggregate the needs of many consumers with different consumption patterns and buy aggregated blocks of energy from a wholesale market. The LSEs' costs reflect the cost of serving the group and their hedging

strategies, etc.



Impediment: Consumers' Goals

Do consumers want constantly-changing prices? Or price stability? Prices change every 5 minutes for generators (and often every 15 minutes on the demand side of the market) in wholesale markets in the U.S.

Would it place a burden on consumers to monitor and respond to constantly-changing prices? Some of the "enabling technology" that would help consumers to automatically respond to prices is still in its infancy.

It might be economically-rational for risk-averse consumers to pay for a "hedged" or locked-in fixed price that doesn't fluctuate over time.

Impediment: Prices can get high

The Dallas Morning News Follow

Texas Attorney General Ken Paxton wipes out Griddy customers' electric bills totaling \$29.1 million

DALLAS — Griddy Energy customers are off the hook for their outrageous electric bills, according to Texas Attorney General Ken Paxton.

The attorney general's office sued Griddy under the Texas Deceptive Trade Practices Act on behalf of 24,000 customers who have a cumulative \$29.1 million unpaid electric bills from the week of freezing temperatures in Texas last month.

The action Paxton took was to release Griddy's former customers from the Griddy's bankruptcy, which it filed for Monday in Houston. Texas won't move forward with its state court lawsuit and investigation, and "Griddy will work with it in good faith to resolve these matters," the attorney general said.

Griddy sold electric plans with rates tied to the spot price of power on the Texas grid, and that was allowed to go to a maximum price of \$9,000 a megawatt hour during the winter storm, up from about \$25 or \$30 under normal conditions. Customers couldn't switch to another company's fixed plan fast enough and ended up with unprecedented electric bills.





• Economic Theory: Priority Service Pricing

Reference: Chao, H. and R. Wilson (1987) "Priority Service: Pricing, Investment and Market Organization," American Economic Review, 77 (5): 899-916.

Priority Pricing

- This theoretical framework seeks to match the price of energy to the reliability of supply.
- Energy that is provided with a low level of reliability (i.e., the supply could be curtailed or interrupted frequently and with little advanced notice to the consumer) should be priced low.
- Energy that is provided with a high level of reliability (e.g., multiple distribution lines are constructed to serve the customer, the customer is among the last to be curtailed if there is a system emergency, battery backup is available) should pay the highest price.
- Consumers who incur high "outage costs" (NASA, hospitals, high-tech manufacturing, individuals on medical life support equipment) would select high-price high-reliability service.
 Consumers who can tolerate outages (e.g., weekend cottages, steel mills, consumers with backup generators) would select low-cost service.

Interruptible and Curtailable service

- Most larger electric utilities in the U.S. offer some form of voluntary interruptible or curtailable service, at least for larger energy consumers.
- Prior to restructuring, Houston Lighting and Power Company had industrial tariffs providing "firm service," interruptible service with 60 minutes notice, interruptible service with 10 minutes notice, and instantaneous interruptible service triggered by under-frequency relays. This menu of service options is very consistent with priority pricing.
- Energy consumers on interruptible or curtailable tariffs, rates, or programs agree to be the first to have their service cut-off for a few hours if there is a system emergency.
- In return for being to first customers to be cut-off, the energy consumers served under these tariffs receive a discount in their price of electricity.

Can we do this with residential electricity service?

- In theory, yes.
- Provide residential consumers with three (or more) reliability options: Your present level of reliability,
 a lower level of reliability with a lower price, and premium reliability service at a premium price.
- What if this system had been in place during Winter Storm Uri in Texas in Feb. 2021? Then consumers with the cheaper service would have been the first ones to be shut-off. Instead, everyone that wasn't on a circuit with a critical facility got shut off. If you were on the same circuit as a fire station or hospital, you never lost power.
- In theory, you can "surgically curtail" specific residential customers with the remote connect/disconnect capabilities of advanced meters. But present software and bandwidth constraints make it challenging.
- Demand response programs provide another way to get a similar outcome.

Final Thoughts

- Ideally, rate design should closely follow cost-of-service results. But there are always deviations for practical and public policy reasons.
- Reasonable people may disagree on the best approaches and rate structures.





Thank you

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APPENDIX: Some Definitions

Some Basic Definitions

Energy. This has a few different meanings:

The definition used in physics and engineering: the ability to do work.

The definition used in economics: A productive input to a process We will often measure it in MWh, kWh, or Btus

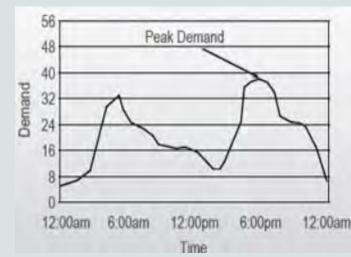
· Demand

.

An instantaneous measure of power, measured in kW or MW

Capacity

A limit. This will often be expressed in kW or MW, although the constraints on hydroelectric generation are usually expressed differently -- as an energy measure



Definitions

Load factor is the actual amount of kilowatt-hours (kWh) delivered on a system in a designated period of time, as opposed to the total possible kWh that could be delivered on a system in a designated period of time.

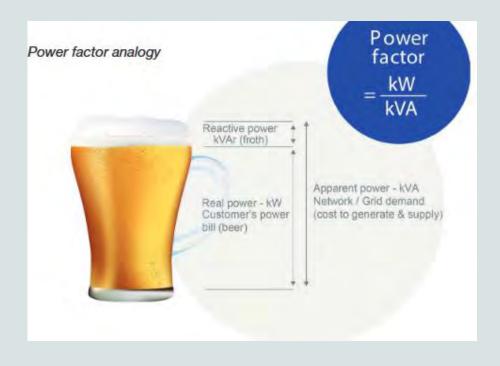
Load Factor = Average Load/Peak Load

Locational Marginal Price (LMP)

- The short-run marginal cost of providing an additional unit of energy at the location where energy is delivered or received. It is based on forecasted system conditions and the latest real-time security constrained economic dispatch program solution.
- Components may include the cost of generating an additional unit of energy from the generating unit "on-the-margin," a transmission congestion premium (i.e., the additional cost imposed by transmission constraints), and transmission line losses.

Definitions

• Power Factor is the ratio of working power, measured in kilowatts (kW), to apparent power, measured in kilovolt amperes (kVA).



Beer is active power (kW)–the useful power, or the liquid beer, is the energy that is doing work. This is the part you want. **Foam** is reactive power (kVAR)–the foam is wasted power or lost power. It's the energy being produced that isn't doing any work, such as the production of heat or vibration.

The mug is apparent power (kVA)– the mug is the demand power, or the power being delivered by the utility.

Source of image: National Electrical Contractors Association

Peak Demand: CP vs. NCP

Coincident Peak (CP)

 A customer's demand during the time when electricity demand systemwide is the highest. Non-Coincident Peak (NCP)

 The sum of the individual maximum demands regardless of time of occurrence within a specified period.

An couple additional topics, if I have some time left. . . .

The Smart Grid and Pricing in
 Peer to Peer Energy Collectives
 Distribution Networks

Prologue

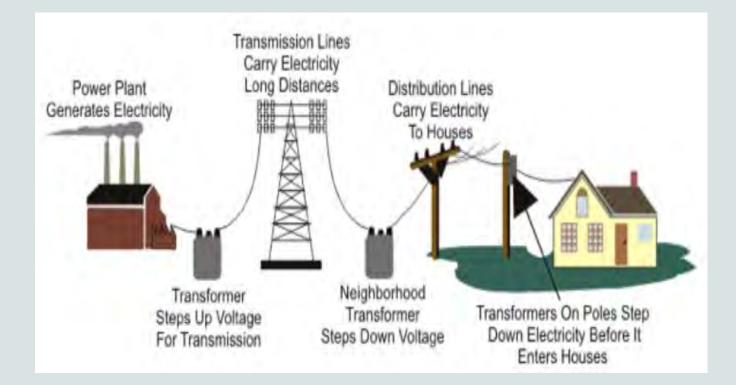
- One interesting topic of research explores how the principles of nodal or locational marginal pricing can be extended down to the distribution level.
- This type of pricing has never been implemented in practice, as far as I know.
- Moreover, there has been a lot of research over the past ten years on "micro grids" and "energy collectives" with a similar theme.

Impetus

- Of course, we can experience congestion on the distribution system.
- In a local area e.g., a neighborhood we can experience supply shortages for electricity.
- These local problems are largely ignored by an independent system operator that sets prices at various nodes or busses where power plants are connected.
- We can send better price signals to consumers if prices also reflect the economic cost of distribution or local problems.

Let's look at the key functions

- Generation
- Transmission
- Distribution
- Retail



Optimal Dispatch of both Generation and Loads (Demand)

The point at which demand and supply curves intersect yields a price.

At its simplest, a locational marginal price (LMP) reflects:

- The marginal operating cost of the resource "on the margin" at a particular time.
- Any increased cost due to transmission constraints.
- Line losses.

In an optimization framework, select the resources which will:

- Maximize consumer utility or welfare; or minimize system cost
- Subject to capacity constraints on generating units
- Subject to capacity constraints on transmission lines
- Subject to a power balance constraint, i.e., supply must meet demand at all times

If we have retail prices based on a lot of averaging. . . If we don't properly reflect distribution system costs in time-varying prices

- The distribution system must be over-built (i.e., built to a larger scale than in economically efficient) in order to maintain reliability.
 - Generation (power plants) and transmission must be over-built for this reason, also.
 - This is another way of saying that if we can use high prices to reduce use on the distribution system when the distribution network is over-worked, we could get by with a smaller distribution network.
- Consumers of electricity do not make efficient decisions regarding investment in production and consumption assets.
 - They probably invest too much in air conditioning than is optimal, since they don't face the real cost of air conditioning in prices.
 - They invest too little in devices that allow consuming assets to be turned off during periods of high prices.
- Consumers have too little incentive to invest in local generation, which is a substitute for the network at times of local network congestion.

Using a Smart Grid

- The required infrastructure:
 - Compute the efficient nodal prices on the distribution network
 - Install devices capable of metering electricity consumption at each node on the distribution network at different points in time
 - Install equipment and appliances at customer sites that can respond to market conditions
- The situation.
 - (Absent demand response actions) Consumers won't respond to market conditions unless it is reflected in the prices they pay.

The Types of Response that Could be Achieved

- You program your water heater, refrigerator, and pool pump to turn off when the local price gets above some level.
- Your thermostat changes the temperature a couple degrees to reduce air conditioning or space heating electricity use when the price gets high.
- Your home storage unit discharges with the price is high and recharges when the price of electricity is low.
- You charge you electric vehicle during off-peak periods.
- Or, you might let your electricity provider control or dispatch this equipment for you.
- You have no economic incentive to program your appliances to take these actions now. (And, you might not have an incentive to buy that Tesla PowerWall energy storage device unless you are on dynamic pricing or value reliability very highly.) But if you faced real-time prices that reflected all generation, transmission, and distribution costs, you might.

If a distribution utility calculates distribution prices and an ISO calculates wholesale prices. . . .

- Yes, with sufficient communication, you could decentralize various dispatch decisions. That is,
 - An office building could operate the electricity-using equipment and local generation assets based on optimal prices provided by a distribution utility.
 - A distribution utility could then use supply and demand information from the campus to calculate optimal prices on the distribution system, combining optimal wholesale electricity market prices distribution prices based on the shadow prices associated with local distribution system constraints.

Supply and demand on distribution systems could be used by an independent system operator (ISO) to calculate the optimal prices at various nodes on the transmission system, based on wholesale market conditions (offers by generators to sell power, transmission constraints, etc.).

If a distribution utility calculates distribution prices and an ISO calculates wholesale prices. . . .

• Yet this is complicated because:

The distribution utility needs the wholesale nodal prices in order to calculate the optimal distribution-level nodal prices

The ISO cannot calculate the wholesale nodal prices (LMPs) until it knows supply and demand on the numerous distribution systems

For example, a price spike in a part of a distribution network could prompt a local response (demand reduction or an injection of power into the grid from a backup generation source) that would then affect wholesale level supply and demand and change the wholesale nodal price, that would then change the distribution-level nodal prices, that would then....

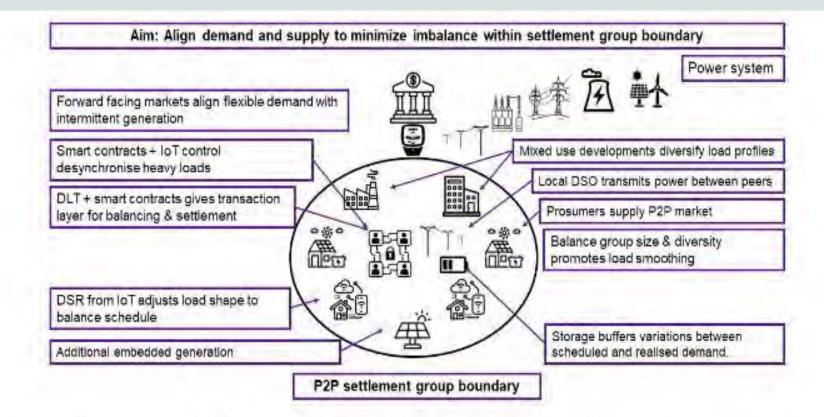
Peer-to-Peer Energy Collectives

- Imagine you could produce your own electricity by installing solar panels on the roof, and share leftover energy with friends or neighbors who need it. Not only will you be helping the planet by generating and using green energy, but you will also be supporting people in your community. Like AirBnb and Uber, peer-to-peer energy trading allows people to sell electricity to others directly.
- Peer-to-peer energy trading is being tested in many places, from London (United Kingdom), where residents in social housing exchange energy left over from their share of a communal solar panel with each other, to Medellín (Colombia), where residents of disadvantaged areas sell self-produced energy to residents of wealthier areas.

Source: International Energy Agency

ENERGY COLLECTIVES

Peer-to-Peer Energy Collectives



Glossary of abbreviations: CSC - community self-consumption. DLT - distributed ledger technologies ('blockchains'), DSO - distribution system operator. DSR - demand side response, IoT - Internet of things, P2P - peer-topeer energy trading

Source: International Energy Agency

ENERGY COLLECTIVES

Energy Collectives

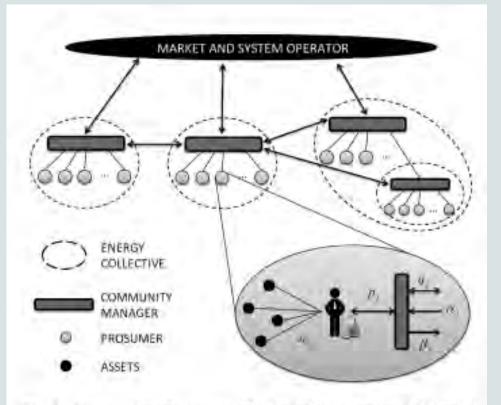


Fig. 1. Organization of an energy collective and its interactions with market and system operator or other collectives. The math problem here is to find optimal ways of "sharing" resources, such as solar generation, wind generation, energy storage to meet the energy needs of the community.

There are dispatch (operations) and investment problems.

Perhaps this is interconnected to a larger grid. Perhaps it isn't.