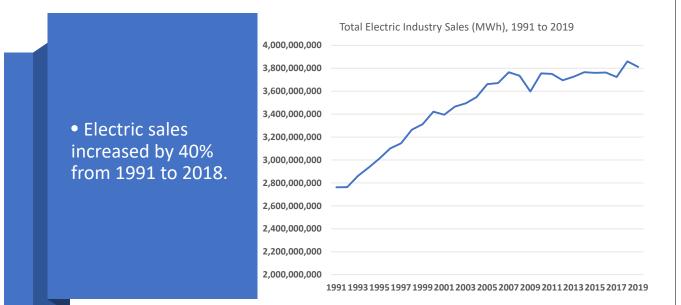
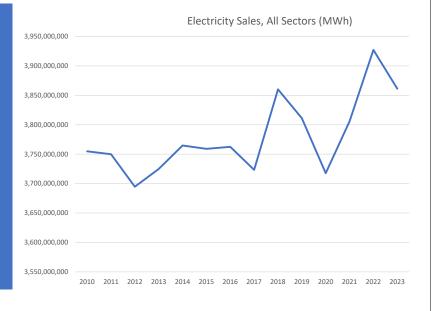
IPU's 66th Annual Regulatory Studies Program

Sector Breakout: Electricity August 16, 2024

Kenneth Rose DePaul University and IPU Senior Fellow

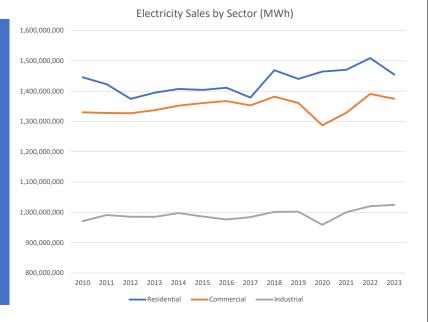


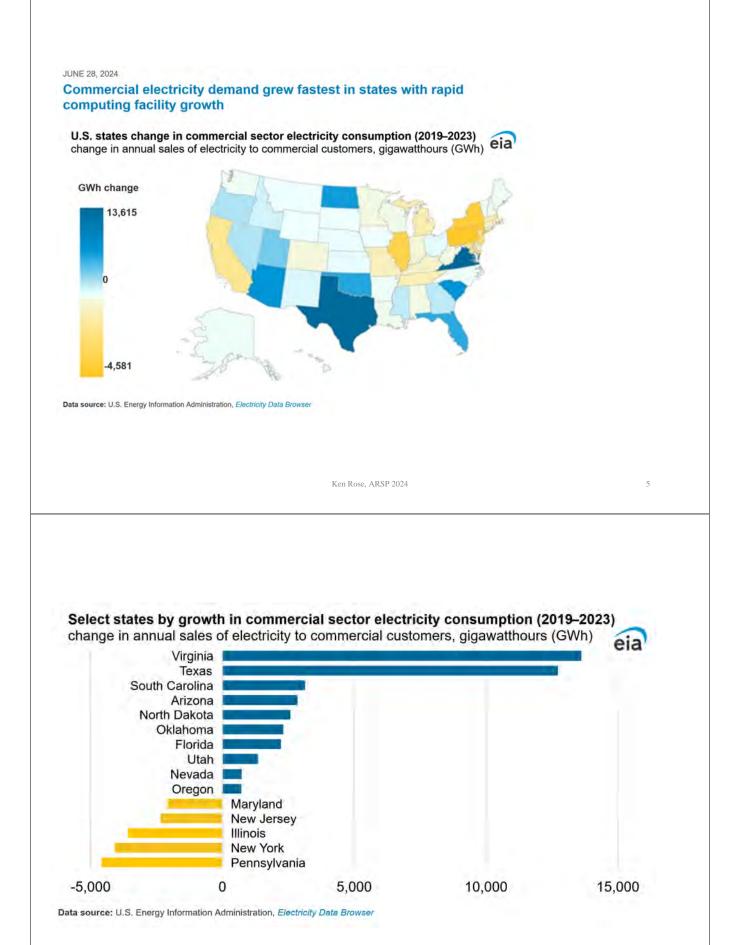
• Electric sales increased by 4.6% from 2010 to the current peak in sales in 2022, then decreased in 2023.

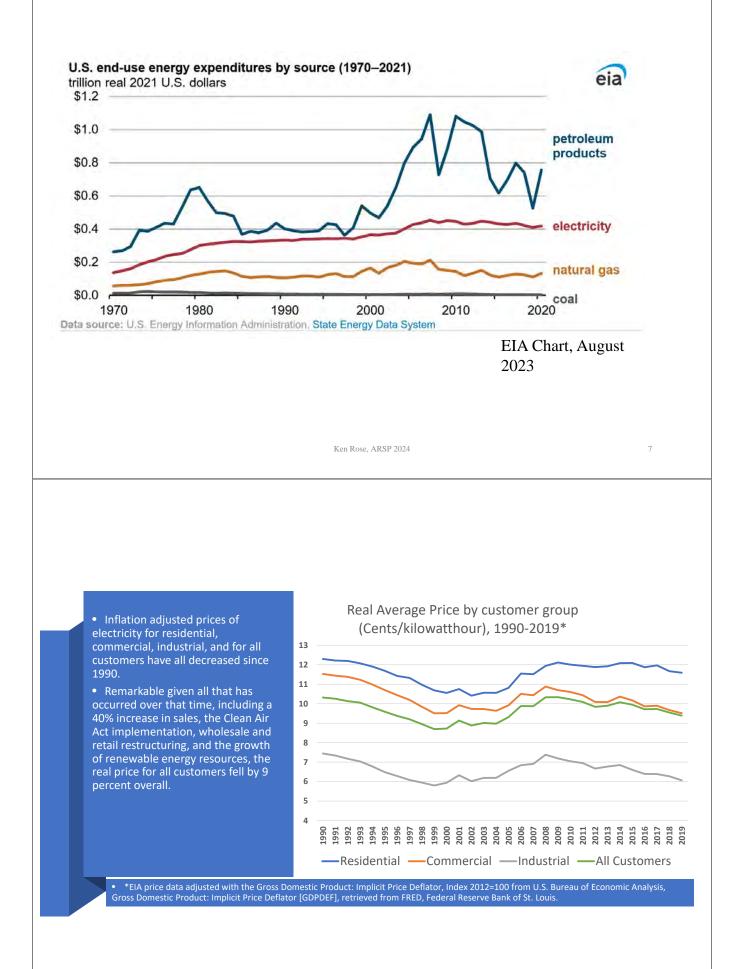


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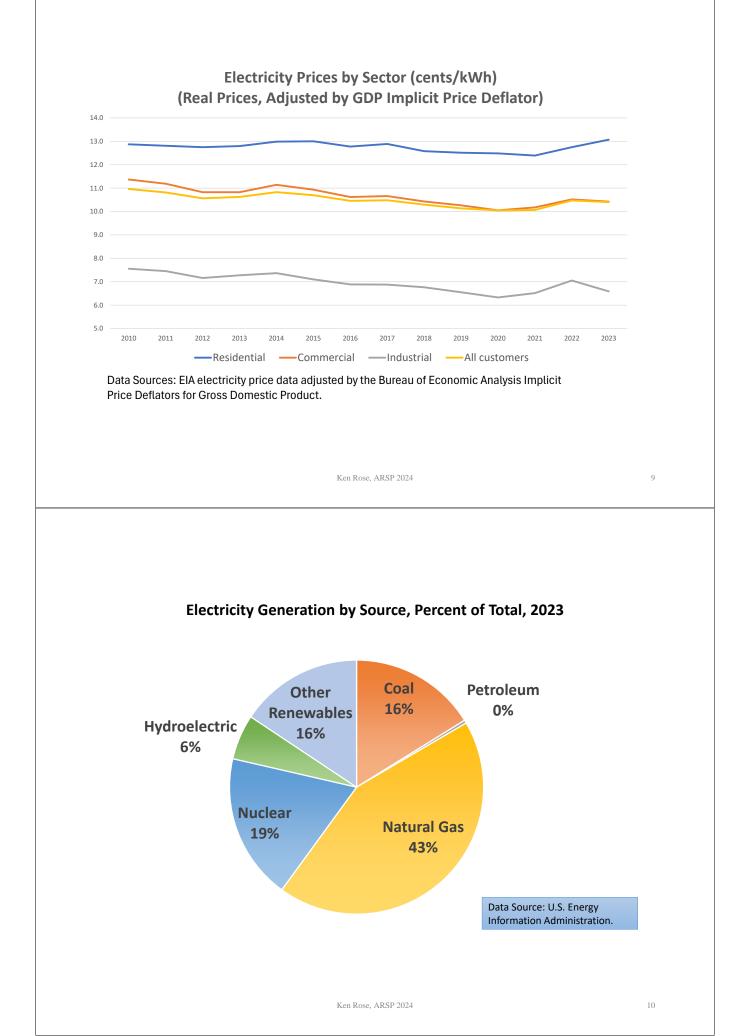
• Residential sales increased 4.4% from 2010 to 2022, while commercial grew by 4.6%, for the same period. Industrial grew by 5.5% from 2010 to 2023.

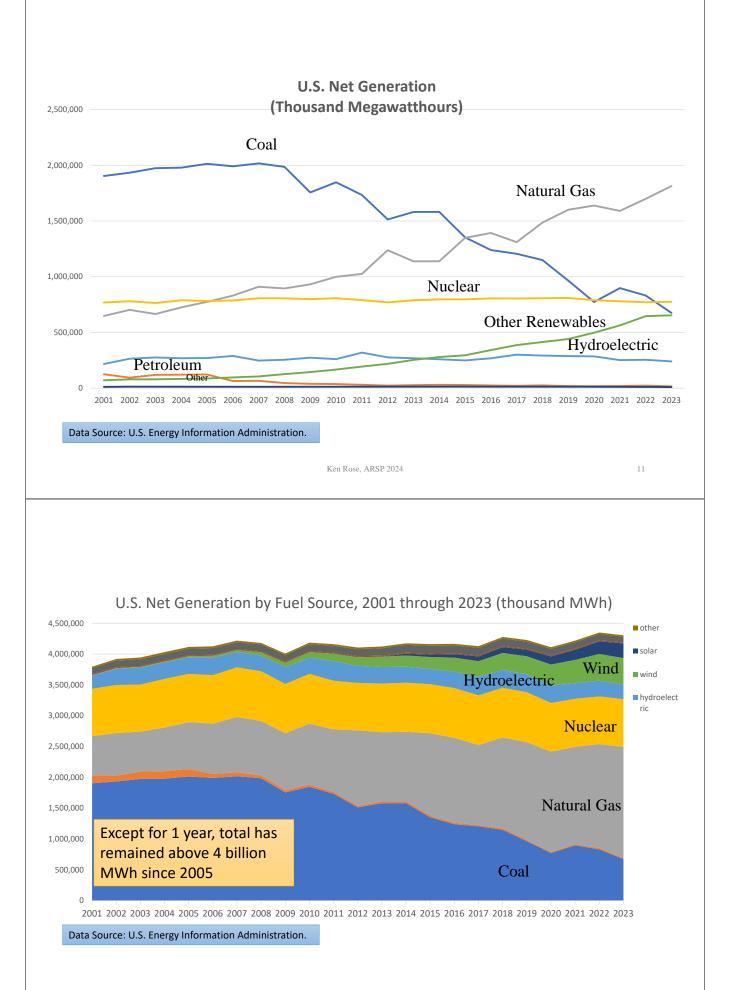




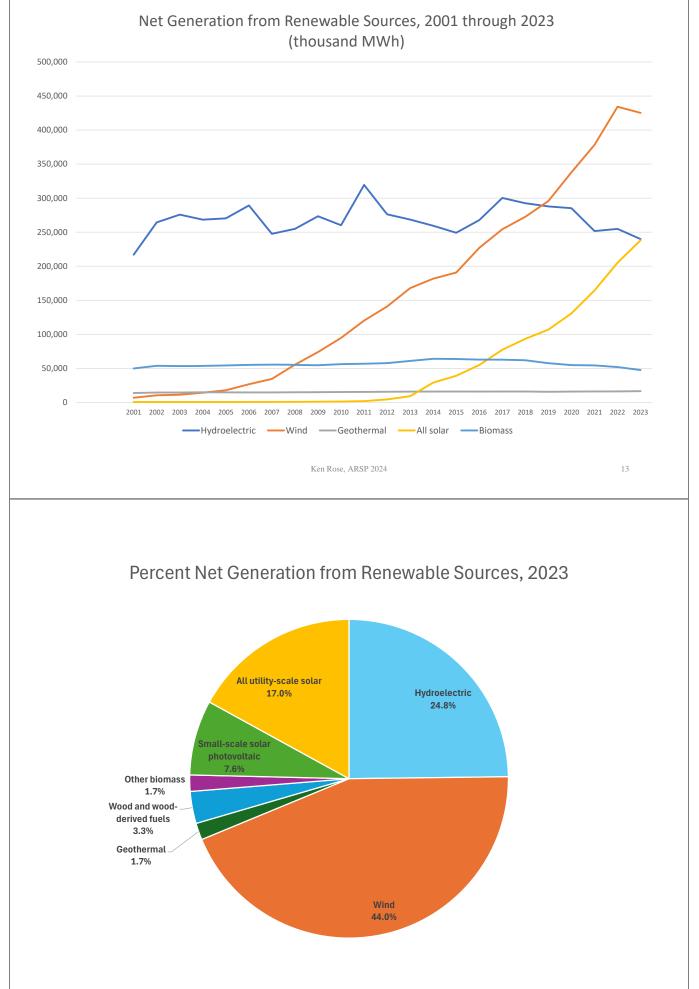


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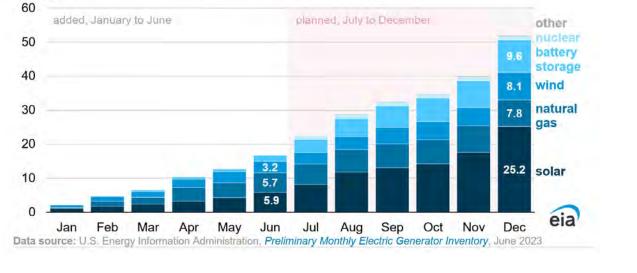


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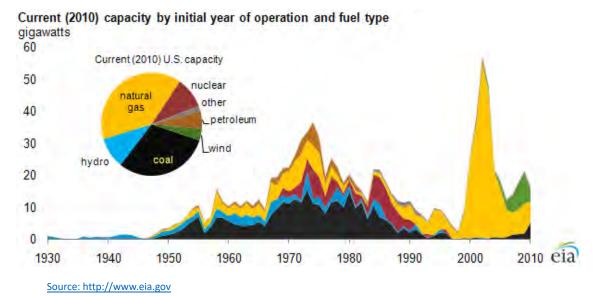
Developers added 16.8 GW of U.S. utility-scale generating capacity in first-half 2023

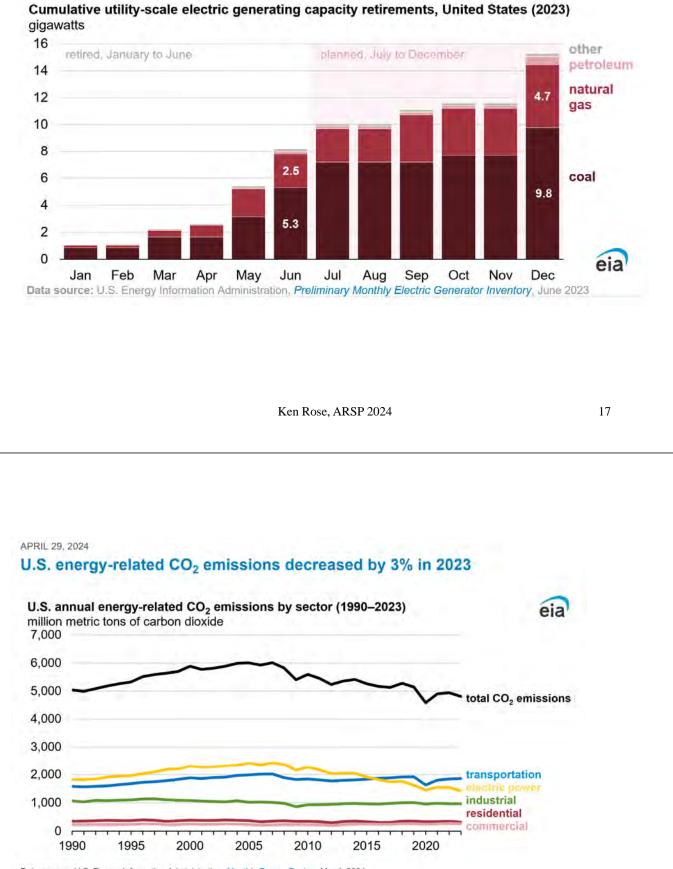
Cumulative utility-scale electric generating capacity additions, United States (2023) gigawatts



Power Plants are Aging and Mostly Built Natural Gas the Last Decade

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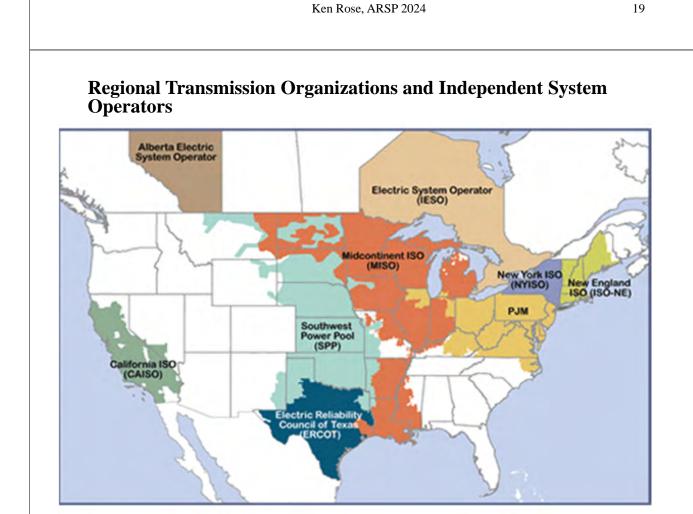


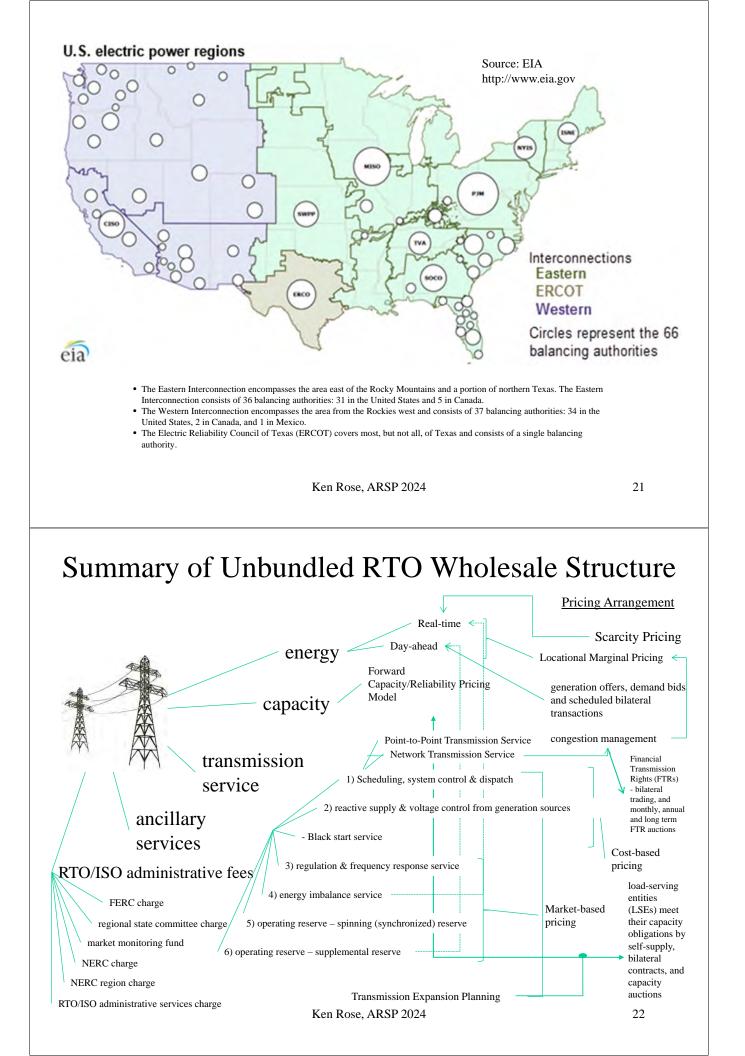


Data source: U.S. Energy Information Administration, Monthly Energy Review, March 2024

Wholesale Electricity Market Introduction

- We have developed a mix of complex wholesale market mechanisms designed to simulate the operations of competitive markets (energy, ancillary services, and transmission congestionbased transmission rights
- In many regions, these market mechanisms operate within a complex framework of RTO operating rules overseen by FERC





How did things get so complicated?

- Unbundling was done to facilitate wholesale competition by providing open, non-discriminatory access to transmission
- This developed into subdividing electricity into component parts with some being competitive and some remaining regulated
- RTO unbundling has provided the platform to divide and subdivide power components that has resulted in today's complex mechanism

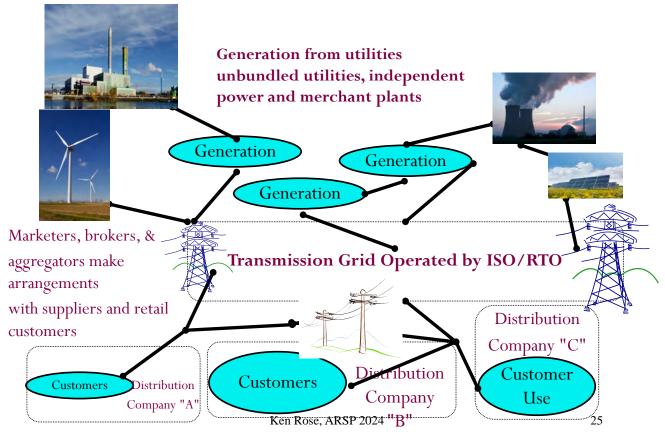
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Grid Policy Context Overview – Restructuring

- "Restructuring" refers to the policy and regulatory changes in the electric utility industry that increased or introduced competition in the wholesale and (in some states) retail portions of the industry
- This includes:
 - open and nondiscriminatory transmission access
 - creation of Independent System Operators (ISO) and Regional Transmission Operators (RTO)
 - creation of ISO/RTO markets, such as energy and capacity markets
 - "choice" or access to alternative power suppliers for retail customers

Restructured Electric Supply Industry



History and Development of Regional Transmission Organizations

- Utility coordination through power pools began in the 1920s
- In 1968 NERC and regional reliability areas were established for coordination purposes to increase reliability -- the adequacy and stability of the electric systems
- "Voluntary" transmission open access beginning in the 1980s
 - transmission owners could (and did) deny access to their transmission system
 - limited opportunities for "wheeling in" or "wheeling through" utility systems

History and Development (continued)

- The Energy Policy Act of 1992
 - required open transmission access to facilitate broader wholesale markets
 - also created the exempt wholesale generator (EWG) wholesale generators exempt from PUHCA

 FERC Order 888 (1996) required all transmission owning utilities to provide open access and comparable transmission interconnection and service to other generators and market participants

 participation in an independent transmission organizations was voluntary

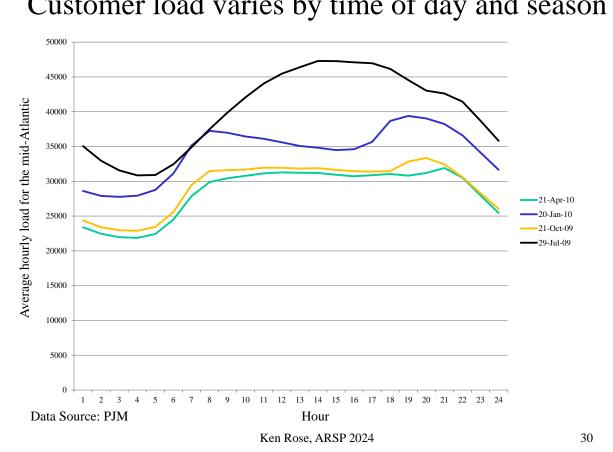
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History and Development (continued)

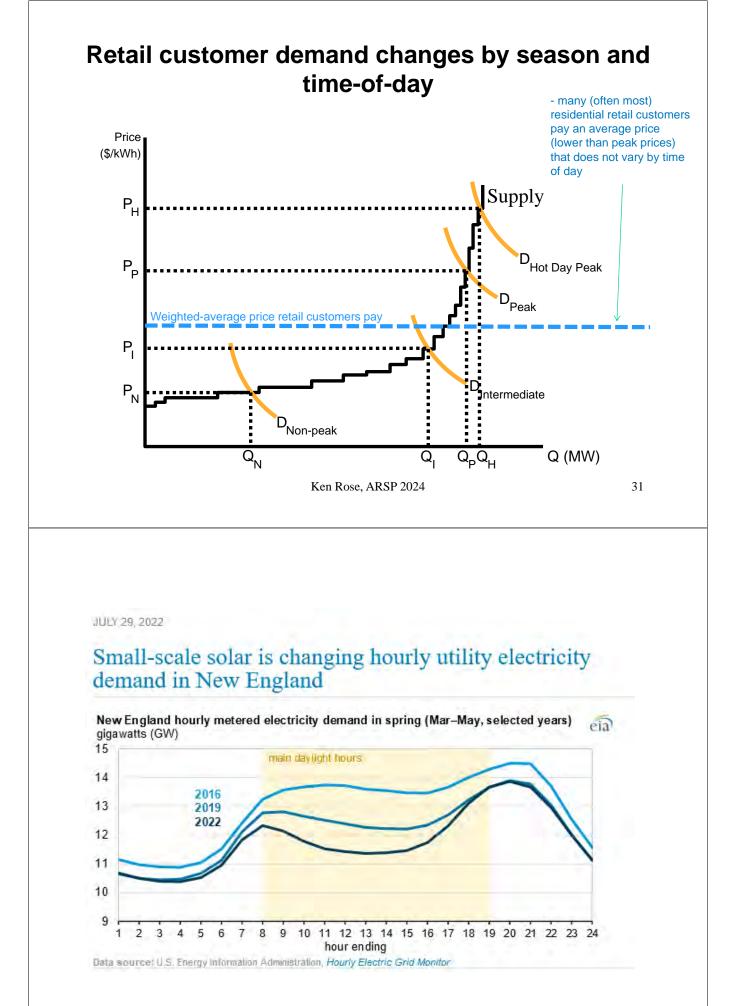
- FERC Order 2000 "Regional Transmission Organizations" Issued December 20, 1999
- Order 2000's "minimum characteristics and functions that an RTO must satisfy"
 - Minimum Characteristics:
 - 1) Independence
 - 2) Scope and Regional Configuration
 - 3) Operational Authority
 - 4) Short-term Reliability

History and Development (continued)

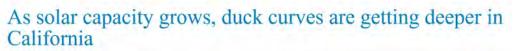
- Minimum Functions:
 - 1 Tariff Administration and Design
 - 2 Congestion Management
 - **3 Parallel Path Flow**
 - **4 Ancillary Services**
 - 5 OASIS and Total Transmission Capability (TTC) and Available Transmission Capability (ATC)
 - 6 Market Monitoring
 - 7 Planning and Expansion
 - 8 Interregional Coordination

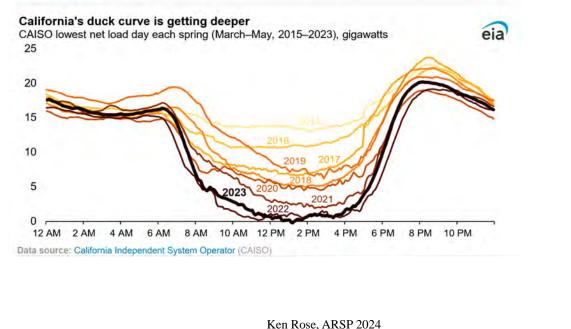


Customer load varies by time of day and season



JUNE 21, 2023



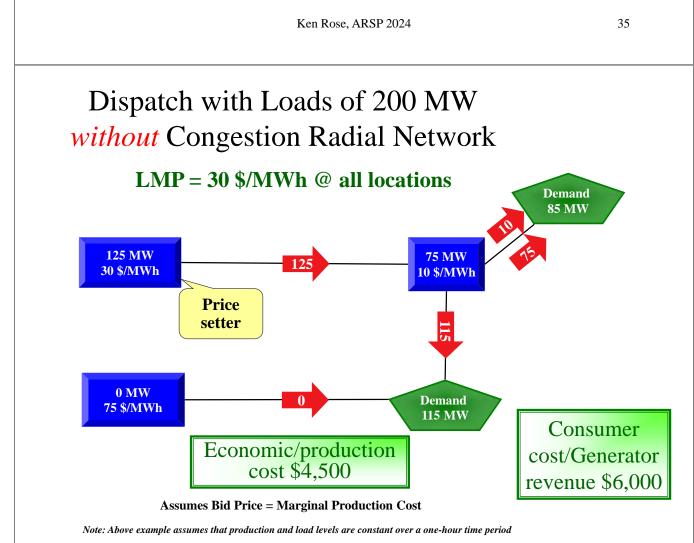


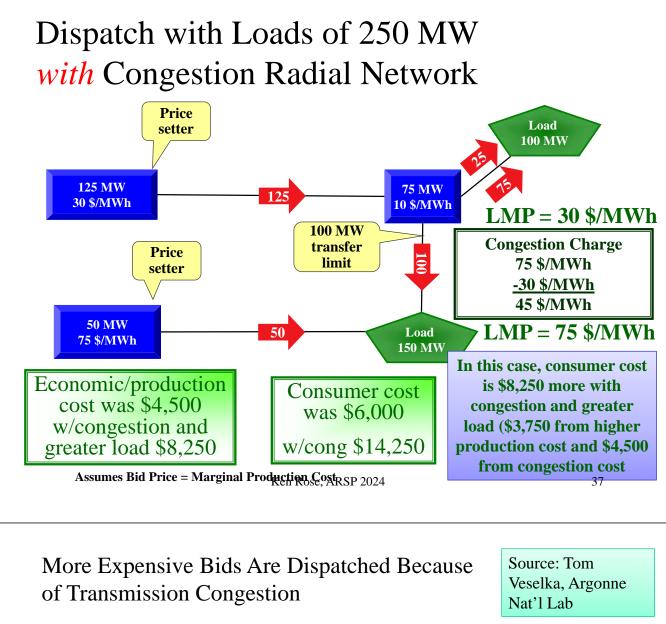
Non-Market Congestion Management

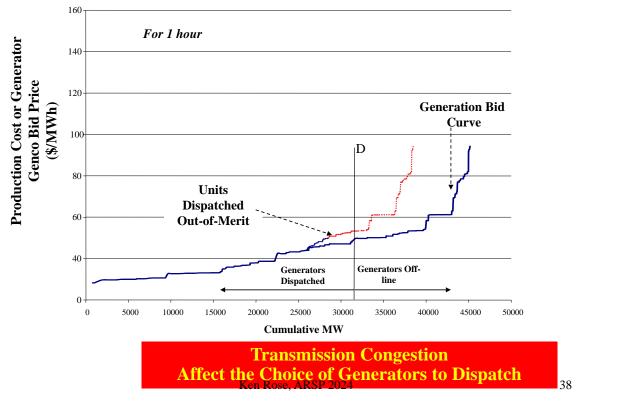
- Transactions are curtailed using transmission loading relief (TLR) mechanisms, non-price allocation of transmission use
- "Socialization" of congestion management costs across all customers in a region
- Problems as seen by some include:
 - prevents price signals to indicate where new generation, demand response, or transmission is needed
 - transmission capacity is not consistently allocated to market participants that value transmission the most

Congestion Pricing

- Locational Marginal Pricing (LMP)
 - *Without* congestion on the transmission system, the price for power is equal to the price of supplying the next increment of power to meet demand
 - With transmission congestion, available lower cost power in one area cannot be delivered, so must be replaced with available higher cost generation from a non-congested area to meet demand
 - The difference between these prices is the opportunity cost of the transmission congestion-- "congestion rental" or "congestion charge"







Congestion Pricing

- •Locational marginal pricing positive aspects:
 - it is economically efficient since it is based on supply and demand for power, not curtailment to relieve congestion
 - consistent with spot and bilateral markets
 - encourages generators to locate where power is most valued
 - encourages new transmission to relieve congestion
- •Better to use market mechanisms to manage congestion rather than physical interruptions or curtailments

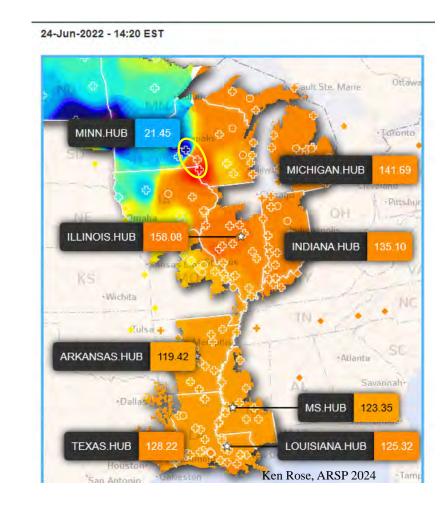
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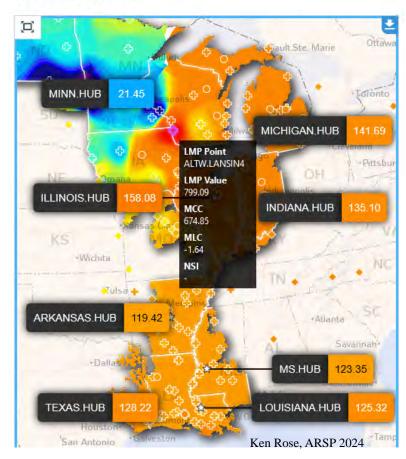
Congestion Pricing (continued)

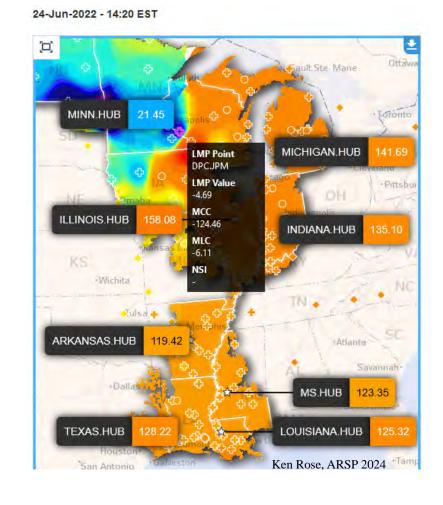
Locational marginal pricing downsides

- -provides weak incentives for transmission investment when the same company owns both generation and transmission (which is common)
- -does not convey any additional information beyond what was already known -- especially for "load pockets" -- just raises the price
- –LMP does not prevent generation market power when it exists and may make it worse
- -since dispatch is based on *bid prices* not marginal operating cost, any market power would raise the price above marginal cost



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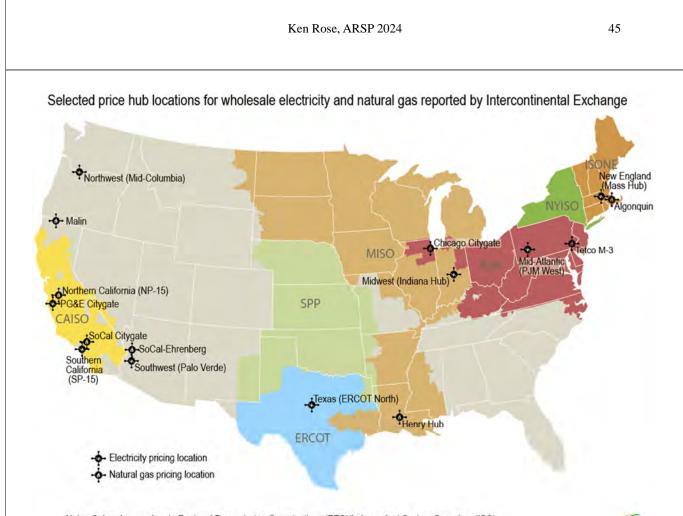


Firm Transmission Rights (FTRs)

- LMP exposes market participants to price uncertainty
- •FTRs are designed to allow customers an opportunity to hedge against the possibility of paying a congestion charge that occurs under LMP
 - provide price certainty to market participants and
 - allow transmission service without congestion charges (most of the time)
- •The congestion charges are allocated to the holders of the FTRs (or revenues from an auction)
- They are financial instruments -- not a right for physical delivery of power

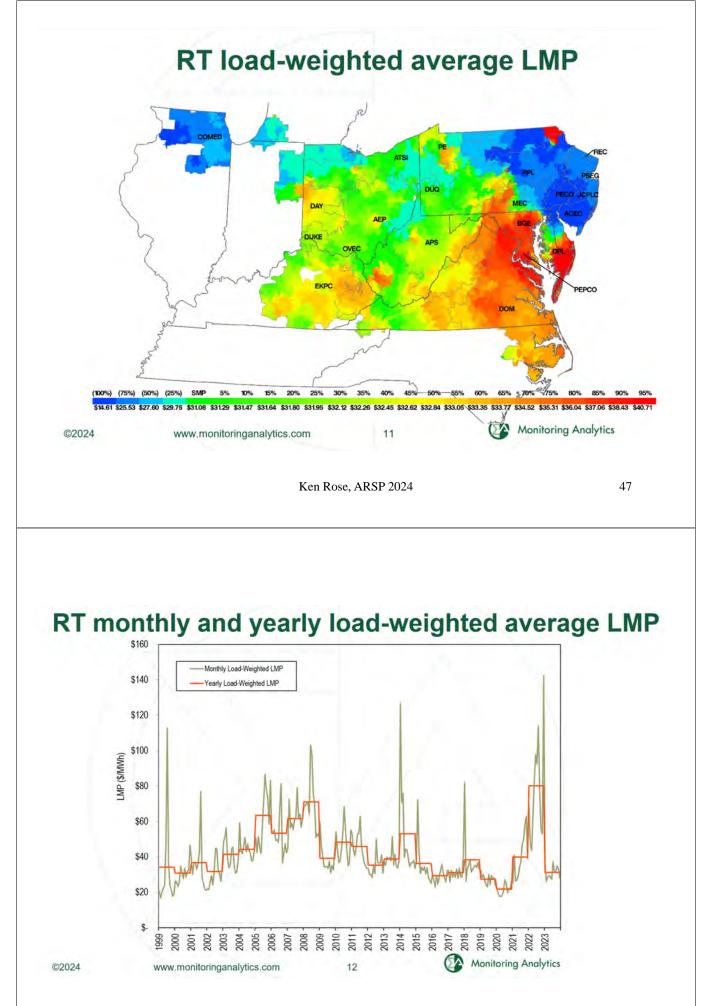
Spot markets for real-time energy and ancillary services

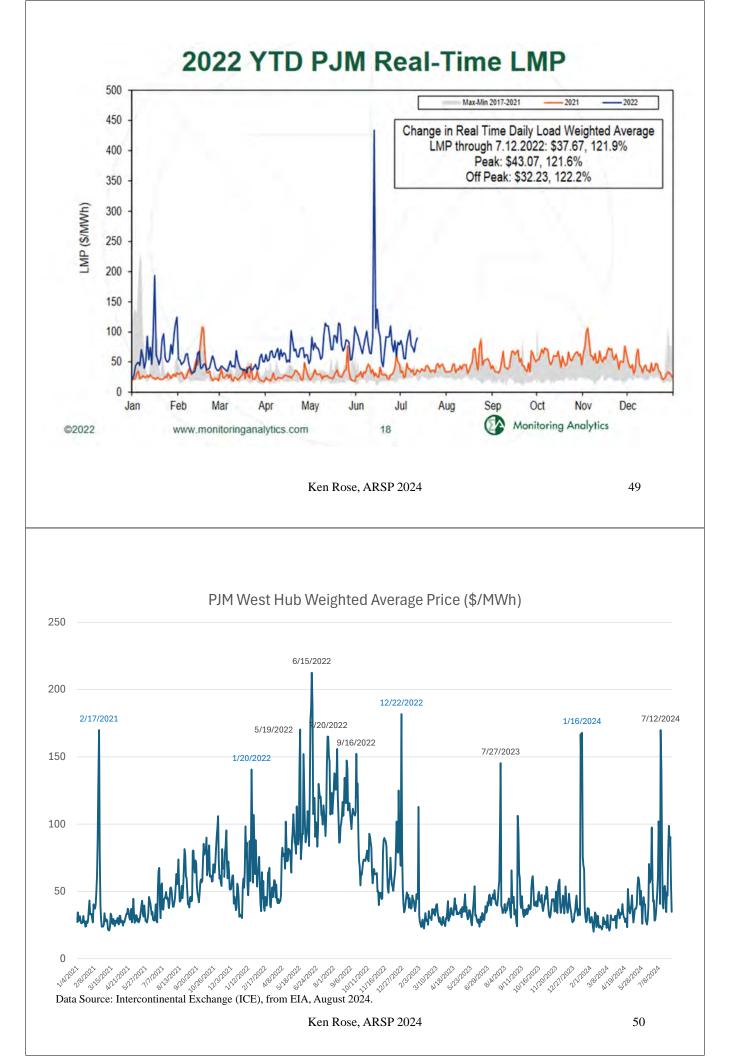
- Most power bought and sold through long-term bilateral contracts between buyers and sellers
- For last-minute sales or purchases for system reliability, ISOs and RTOs use real-time markets to resolve energy imbalances
- They also have day-ahead markets and a market for various ancillary services
- Currently, ISOs/RTOs do one or both



Note: Colored areas denote Regional Transmission Organizations (RTO)/Independent System Operators (ISO) Source: U.S. Energy Information Administration based on Ventyx Energy Velocity Suite

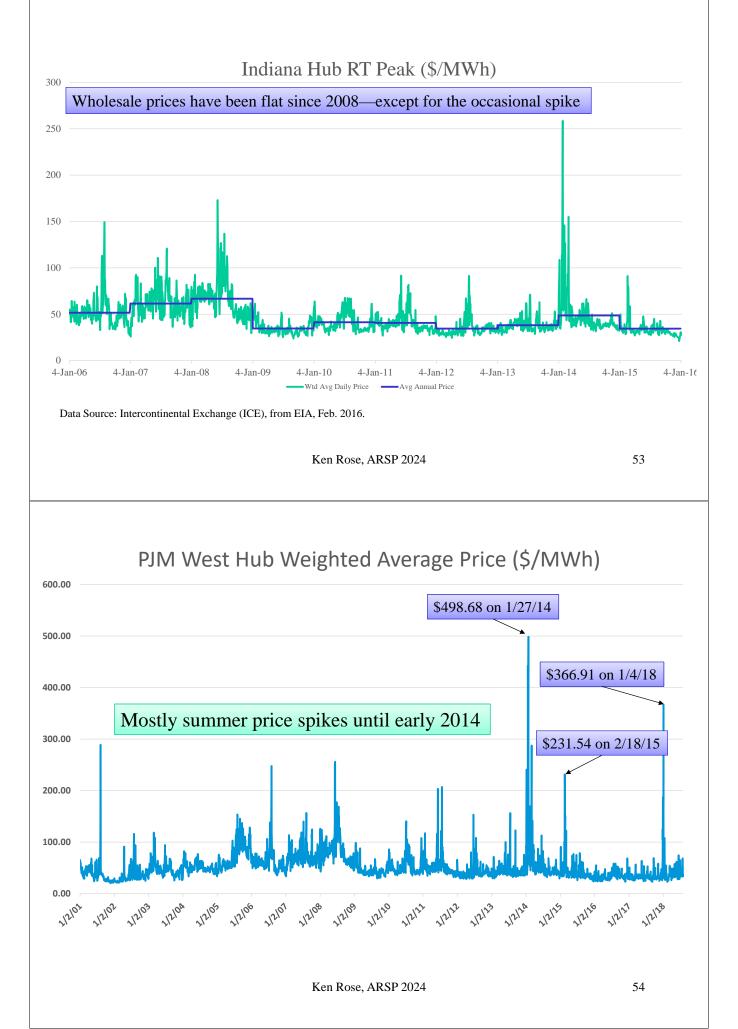
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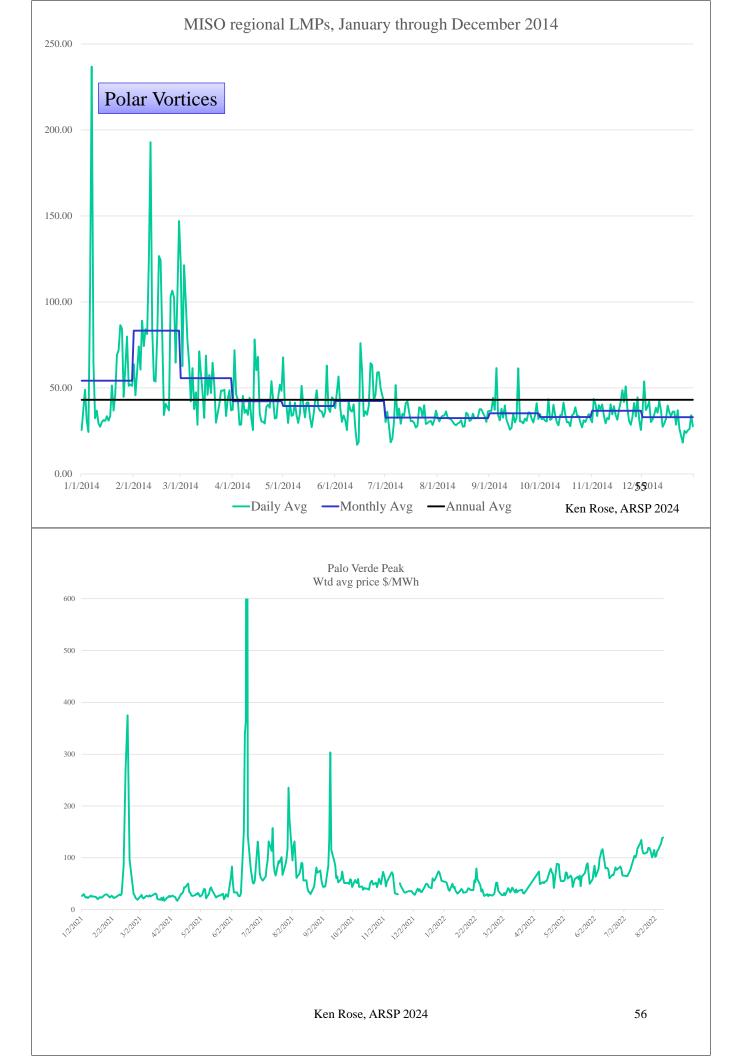


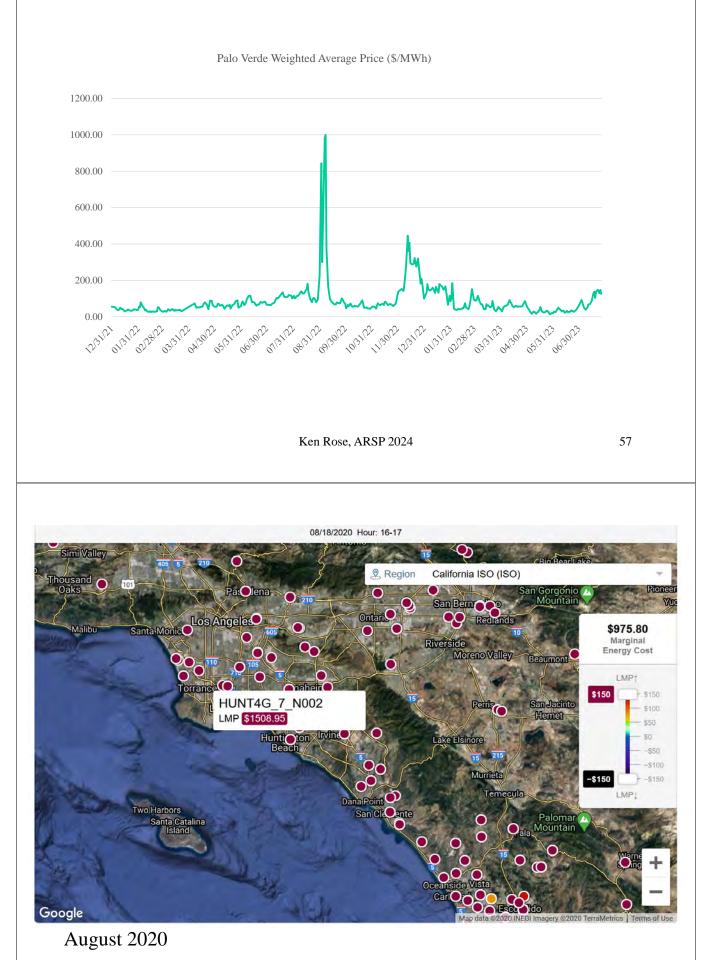




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RTO capacity markets and reasons given for creating them

- Four RTOs--PJM, ISO New England, New York ISO, Midcontinent ISO (new name, still MISO) have developed "locational" (or sub-regional) capacity markets
- These are intended to encourage building new capacity, retaining existing capacity, and permit other resources, such as demand-response programs, to also participate in the market
- Argument for creating a capacity market is that energy and ancillary services markets do not provide sufficient revenues to recover the power suppliers' fixed costs

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Reasons given for creating RTO capacity markets (*continued*)

- For example, a supplier that operates a "peaking" facility that runs only a small percentage of the year may not expect to recover its investment within a reasonable time to make the investment worthwhile
- Capacity markets are intended to provide that revenue by creating an additional market mechanism
- Also, for RTO system reliability sufficient reserve margin is needed beyond what is necessary most hours of the year – same as with utility resource planning, but now with "market based" procurement of capacity

Capacity Market Basic Elements

- RTOs, including New York ISO, ISO New England, and PJM, have developed capacity obligation and resource procuring mechanisms
- They include similar basic elements:
 - 1) an obligation on those responsible for serving enduse customers (load) to have sufficient capacity to reliability serve that load;
 - 2) a methodology to determine a capacity reserve margin and future capacity needs for sub-regions within the RTO and for the entire RTO;

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Capacity Market Basic Elements (continued)

- a process for soliciting qualified supply (and demand) resources to meet future capacity needs (for constructing an offer or supply curve);
- some type of benchmark to judge the cost of new capacity;
- 5) a methodology or approach for setting a limit on the amount of capacity required or creating a "demand curve"; and
- 6) a process (such as an auction) to select resources and determine a capacity "price"

Capacity Market Example

- •PJM's Reliability Pricing Model (RPM)
 - replaced the Capacity Credit Market ("CCM")
 - RPM uses locational capacity pricing
 - auctions (began April 2007) where capacity prices are determined with offer-based supply curves cleared against downwardsloping "demand curves"

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PJM's RPM*

- LSEs can "self-supply" resources to meet their capacity obligations by designating resources they own or purchase bilaterally (must be offered in base auctions)
- "Fixed Resource Requirement" (FRR) allows LSEs to opt out of RPM and meet a fixed capacity obligation
 - LSEs are subject to qualification requirements and face a number of capacity restrictions
- The market clearing price is paid to all capacity committed in an auction
 - these payments can be offset by performance-based penalties

^{*}See details in Brattle Group report on PJM's web site: Pfeifenberger, et al., "Review of PJM's Reliability Pricing Model (RPM)," The Brattle Group, June 30, 2008.

PJM 2014/2015 Base Residual Auction (\$/MW-Day)

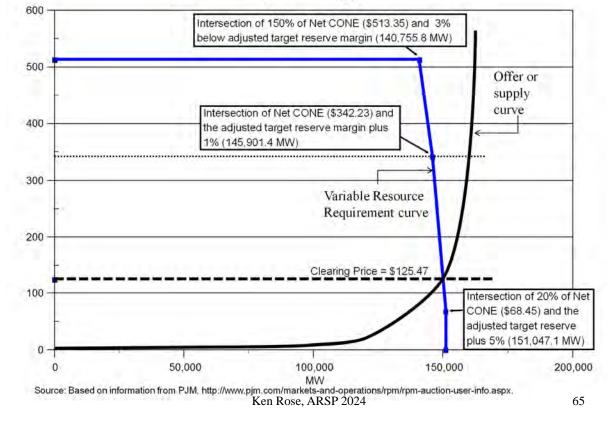
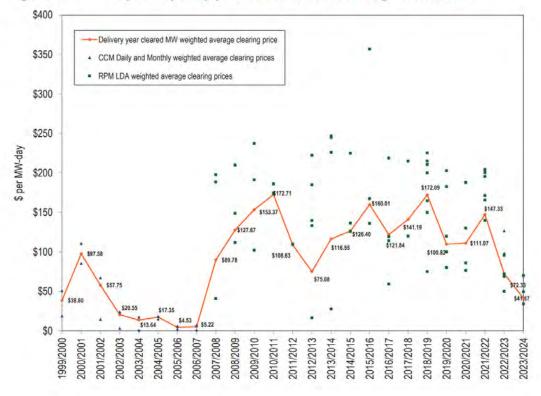
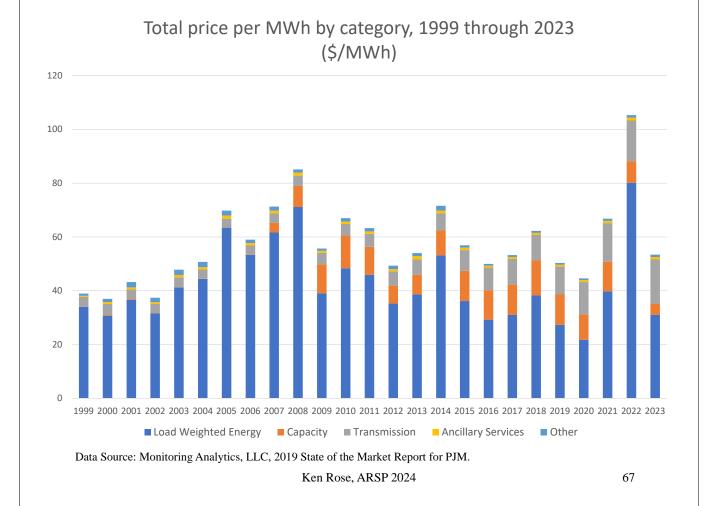


Figure 5-5 History of capacity prices: 1999/2000 through 2023/2024¹²⁵



Source: Monitoring Analytics, LLC, 2022, 2022 Quarterly State of the Market Report for PJM: January through June (monitoringanalytics.com)



Delivery Year	Auction Results					
	Resource Clearing Price	Cleared UCAP (MW)	RPM Reserve Margin	Total Reserve Margin ¹	Total Cost to Load (\$ billion)	
2015/16	\$136.00	164,561.2	19.7%	19.3%	\$9.7	
2016/173	\$59.37	169,159.7	20.7%	20.3%	\$5.5	
2017/18	\$120.00	167,003.7	20.1%	19.7%	\$7.5	
2018/19	\$164.77	166,836.9	20.2%	19.8%	\$10.9	
2019/20	\$100.00	167,305.9	22.9%	22.4%	\$7.0	
2020/214	\$76.53	165,109.2	23.9%	23.3%	\$7.0	
2021/22	\$140.00	163,627.3	22.0%	21.5%	\$9.3	
2022/23	\$50.00	144,477.3	21.1%	19.9%	\$3.9	
2023/24	\$34.13	144,870.6	21.6%	20.3%	\$2.2	

21.7%

18.6%

20.4%

18.5%

\$2.2

\$14.7

Table 3. Offered and Cleared MWs and Associated Prices by LDA

¹ Reserve Margin includes FRR+RPM (Total ICAP/Total Peak-1,² 2015/2016 BRA includes a significant portion of AEP and

147.478.9

135,684.0

DEOK zone load previously under the FRR Alternative; ³ 2016/2017 BRA includes EKPC zone;

\$28.92

\$269.92

2024/25

2025/26

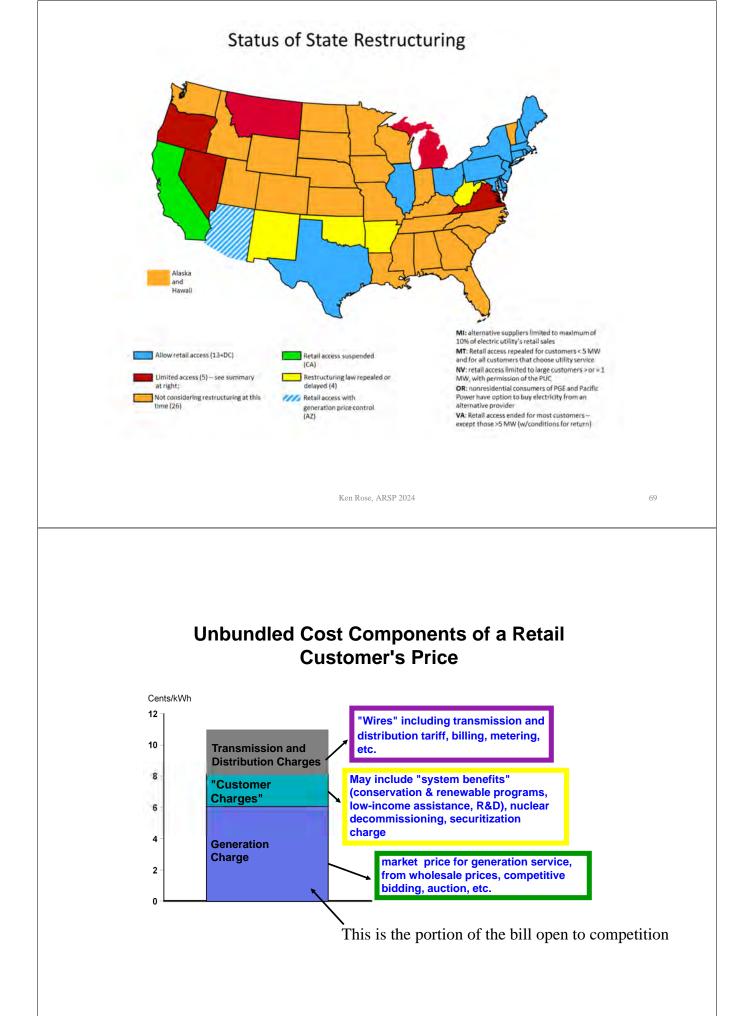
⁴ Beginning 2020/2021 Cleared UCAP (MW) includes Annual and matched Seasonal Capacity Performance zone included in RPM

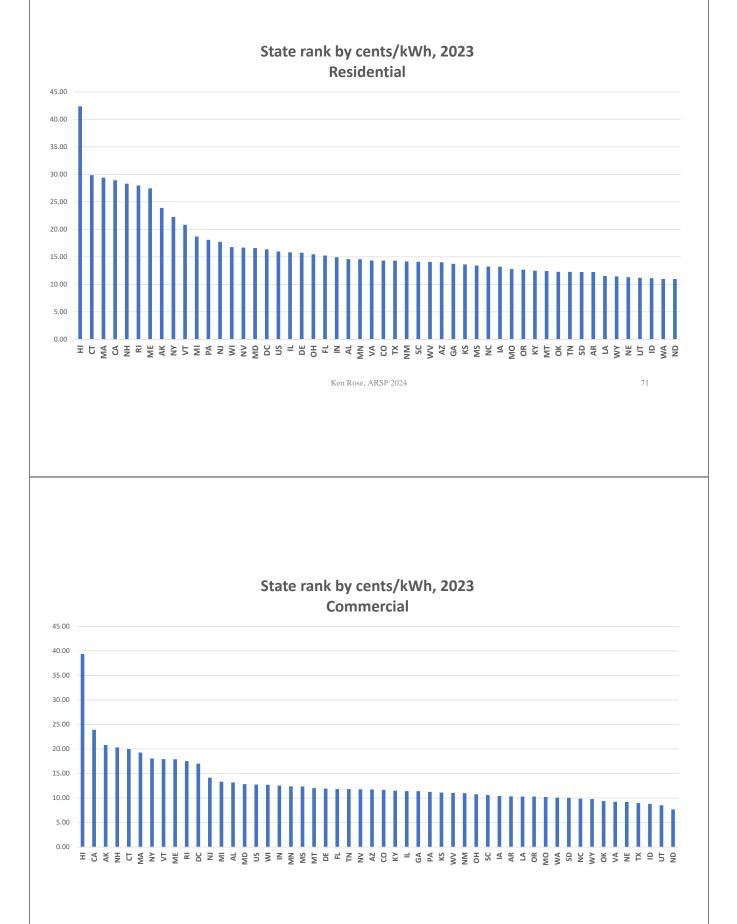
	MW (UCAP)		System	Locational	RCP for Capacity	
LDA	Offered MW*	Cleared MW**	Marginal Price	Price Adder***	Performance Resources	
ATSI	7,791.9	7,764.9	\$269.92	\$0.00	\$269.92	
ATSI-CLEVELAND	1,615.5	1,614.0	\$269.92	\$0.00	\$269.92	
COMED	22,524.4	21,813.9	\$269.92	\$0.00	\$269.92	
DAY	493.1	488.6	\$269.92	\$0.00	\$269.92	
DEOK	1,639.5	1,633.8	\$269.92	\$0.00	\$269.92	
DOM	20,100.2	20,003.4	\$269.92	\$174.34	\$444.26	
MAAC	51,530.7	51,316.9	\$269.92	\$0.00	\$269.92	
PPL	8,785.1	8,783.0	\$269.92	\$0.00	\$269.92	
EMAAC	24,479.3	24,380.4	\$269.92	\$0.00	\$269.92	
DPL-SOUTH	960.4	956.9	\$269.92	\$0.00	\$269.92	
PSEG	4,446.7	4,390.3	\$269.92	\$0.00	\$269.92	
PS-NORTH	2,536.6	2,507.4	\$269.92	\$0.00	\$269.92	
SWMAAC	5,089.1	5,060.8	\$269.92	\$0.00	\$269.92	
BGE	612.9	606.9	\$269.92	\$196.43	\$466.35	
PEPCO	2,285.5	2,263.2	\$269.92	\$0.00	\$269.92	
RTO	137,153.4	135,684.0	\$269.92	\$0.00	\$269.92	

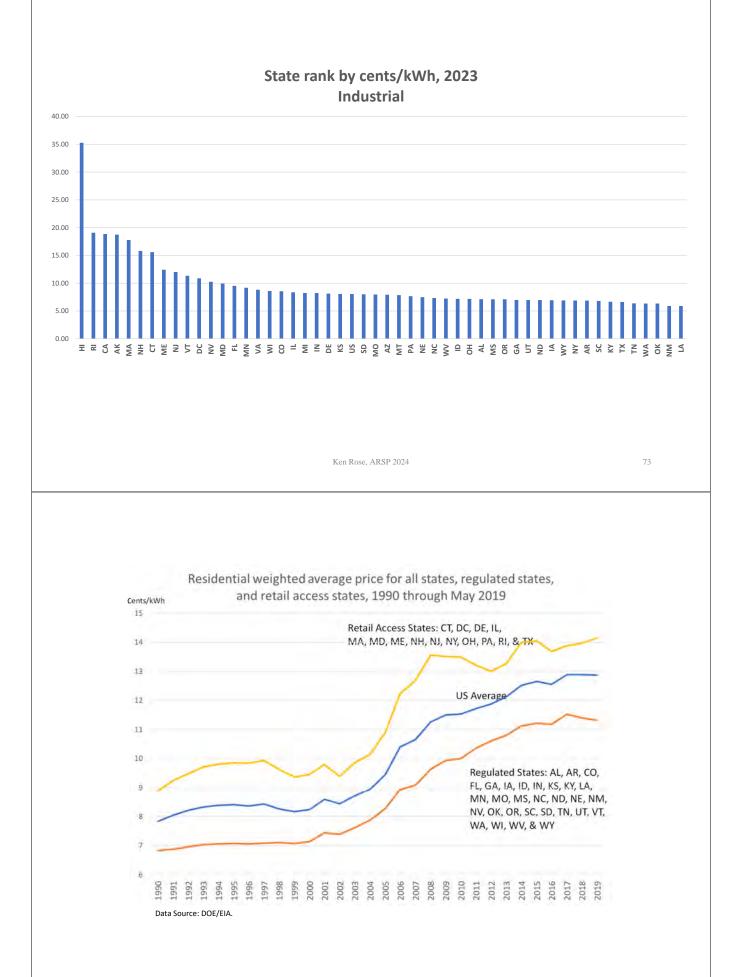
Cleared MW values include Annual, Summer-Period, and Winter-Period Capacity Performance sell offers.
Cleared MW values include Annual and matched Seasonal Capacity Performance sell offers within the LDA.
To Caterial Price Adder is with respect to the immediate parent LDA

Source: PJM, 2025/2026 Base Residual Auction Report, July 30, 2024.

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Paper on Retail Market Restructuring

"Retail Electricity Market Restructuring and Retail Rates," The Energy Journal, Volume 45, Number 1, ISSN 0195-6574 (Print), ISSN 1944-9089 (Online).

By Kenneth Rose (DePaul University), Brittany Tarufelli (Pacific Northwest National Lab), and Gregory Upton (Louisiana State University)

Link to download the paper:

https://www.iaee.org/energyjournal/article/4100

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Working Paper Approach

- From 1996 through 2000, some states passed retail electricity market "restructuring" that, over time, required utilities to separate the generation portion of their operations and allowed customers to purchase power from third party providers. (aka "retail choice," "customer choice," or "retail access")
- Paper examines the effect of restructuring on electricity prices for retail consumers; and test the supposition (or hope) that retail choice would benefit customers
- Used "synthetic control analysis" that compared electricity rates in restructured states relative to non-restructured states with similar economic and political characteristics
- Comparison of these two approaches provides insight into whether nonrandom policy adoption is important in interpreting results
- Also considered the timing of restructuring, e.g., for each customer class, the date that retail restructuring began, timing of its phase-in, and when full retail market access was available

Restructuring Dates

Table 1: Restructuring Definition					
State	Restructuring Transition Begins	Full Retail Market Access Begins			
CT	2000	2007			
DE	1999	2006			
DC	2001	2005			
IL	1999	2007			
ME	2000	2000			
MD	2002	2008			
MA	1998	2005			
NH	2001	2006			
NJ	1999	2004			
NY	1998	2011			
OH	2001	2011			
PA	1999	2012			
RI	1997	2008			
TX	2002	2007			

Notes: The treatment year indicates the date at which a competitive retail market was opened for at least some customers. Full Retail market access begins indicates the year in all customers were subject to market pricing. Our preferred definition excludes reversed restructuring states, including AZ and CA, and hybrid restructuring states, including MI, MT, NV, OR, and VA. For full details on restructuring definitions, see Appendix Table A1.

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Data Used in Working Paper

- Data from U.S. Energy Information Administration (EIA)
- Panel of 41 continental states plus Washington, DC from 1990 to 2018
- Variables include state-level average electricity prices by customer type including residential, commercial, and industrial customers
- "Synthetic control groups" are constructed using data on the number of members of state house and senate by political party, the political party of the governor, gross state product, mining and manufacturing gross state product, and the share of industrial and commercial customers
- State-level renewable energy generation and gasoline consumption are used as outcome variables in falsification tests
- State-level population is used to normalize many of these variables for appropriate cross-state comparisons

Some National Price Trends

- Generally, all regions of the country are seeing higher prices since early 2000s (increasing roughly at the rate of inflation since 2000)
- Wholesale prices have fallen since 2008, and been roughly steady since (except a spike now and then, such as 2022)
- Restructured state prices increased rapidly from 2002 until 2008, then leveled off, and increased again for residential customers
- For states that still regulate, prices have leveled off, and are still below states that restructured
- Can discern no clear and consistent pattern of benefit to all consumers from retail access at this time *just looking at the price trends*

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Working Paper Results

- The hope, back when original restructuring laws were passed, was that it would reduce rates for retail customers
- However, the analysis found that rates increased in restructured states relative to plausible counterfactuals in the years post-restructuring.
 - But, by twelve years after restructuring, we no longer observe any difference.
- We do not find evidence that restructuring has impacted relative rates between customer classes after full implementation.
- We investigate plausible mechanisms, finding evidence that retail prices became more responsive to natural gas price due to restructuring which timing coincided with increases in natural gas prices nationally.